

**1999 - 01**

**FINANCIAL PLAN AND BUDGET**

**2nd Year of Two Year Budget**

**Graphs**

**Changes in Fund Balance**

**Revenues by Major Category & Source**

**Operating Budget by Activity**

**Interfund Transfers**

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**Capital Budget Detail by Mission**

**Regular Positions by Department**

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**CITY OF LODI**

**CALIFORNIA**

**06/21/00**

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**CITY MANAGER'S LETTER OF TRANSMITTAL**

CITY COUNCIL  
STEVEN MANN, Mayor

ALAN NAKANISHI  
Mayor Pro Tempore

SUSAN HITCHCOCK  
KEITH LAND  
PHILLIP A. PENNINO

# CITY OF LODI

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H. DIXON FLYNN  
City Manager

JACQUELINE TAYLOR  
Interim City  
Clerk

RANDALL A. HAYS  
City Attorney

June 8, 2000

## **Honorable Mayor , Members of the City Council and Citizens of the City of Lodi**

This is the second year of a two-year Financial Plan and Budget. As such, the focus has been on minor adjustments that change the projections outlined in the two-year budget adopted by Council in June 1999. The revised recommendations for fiscal year 2000-01 are presented for your review and approval.

As we move forward in this new millennium, we do so with confidence knowing that the programs and projects provided for in the Financial Plan and Budget are grounded in sound fiscal policies. The budget is balanced and no increase in taxes is being recommended.

In the 2000-01 budget, revenues from all funds combined are projected to increase \$2.2 million and total operating expenditures are projected to increase \$2.1million as shown on page 3. It is anticipated that the General Fund will have a fund balance of \$4.5 million on June 30, 2001 up from a balance of \$2.7 million at the beginning of July 1999. This is a healthy reserve and is the City's safety net to avoid possible problems during an economic downturn or unforeseen emergencies.

### **Priority projects**

#### **General Fund Cashflow Model**

Public Finance Management (PFM) was hired to develop a General Fund cashflow model that would provide the City with a framework for long-term planning. Various Capital Improvement strategies could then be overlaid on this model to evaluate the feasibility and impact of possible financing alternatives. The model PFM created detailed the basis for conservative revenue assumptions projecting average annual budget growth of 3.5%.

As approved by City Council in March 2000, estimated revenues in the General Fund, Library and Capital Projects Fund were adjusted to actual revenue projections for the year ending June 30, 2000.

### **Public Safety Building**

Another project ranked high priority by Council is the Public Safety Building. After numerous shirtsleeve meetings, council approved moving ahead with the design stage of the project. This is the first of several stages capital improvement projects go through before proceeding to construction. Each stage requires Council discussion and approval. The next stage will be discussion of funding alternatives. One alternative is to finance the project using General Fund revenues.

A transfer of \$1,500,000 from the General Fund is reflected in the 2000-01 budget. An additional \$1,500,000 transfer will also be included in the next two-year budget cycle. This money is being set aside as a designated reserve in the Capital Outlay fund. It will give Council a better picture of the impact of financing costs on the operating budget and will demonstrate the ability of the City to meet the projected annual debt service prior to any actual financing. These funds would also establish a reserve if anticipated revenues do not materialize in a given year.

### **Economic Development and Community Promotion**

Economic vitality is important for the creation of jobs, for the growth of the tax base, and for the prosperity of the community. A continued high priority is to identify which commercial and industrial development types the City should target for attraction and retention. The objective of this identification is to allow the City to concentrate its resources on those industries and commercial businesses that the City can successfully attract and retain with incentives and land use policies. Development of marketing material and business friendly policies has been instrumental in expansions of major businesses located in Lodi. The construction of the downtown Cineplex will be a major anchor in the revitalization of the downtown.

Actively promoting the community is a vital part of economic development. Some of the events that have been so successful this year include: Community Day of Caring, Veteran's Day Celebration, Hospice Tree Lighting, Parade of Lights, Fill the Boot, Three on Three Basketball, Farmers Market, and National Make a Difference Day.

### **Greenbelt Policy**

The City of Lodi is surrounded by one of the most fertile and productive agricultural regions in the world. This land has been the base on which economic development has occurred in Lodi and northern San Joaquin County from the earliest days of settlement. The crops and produce from this region include, but are not limited to, wine and table grapes, cherries, walnuts, apples, tomatoes, and milk. As pressure for urban growth continues, the City needs a strategy to protect its green belt and agricultural assets. Currently, Lodi has a 2% growth limit on residential growth that limits urban sprawl from the City outward. However, there are no controls on urban development in Lodi's sphere of influence so the City has been active in initiating 2x2x2 meetings with other public agencies to address this concern.

### **Electric Utility Deregulation**

One of the most important issues facing the City continues to be the impact of electric deregulation on the City-owned electric utility and the general City government. Lodi owned-

and-operated electric utility has provided excellent service at rates less than investor-owned utilities. With action initiated by the federal government, and specifically adopted in California through state legislation AB 1890 (in August 1996), deregulation of electricity is now underway according to a timetable established by law.

Electric Utility has aggressively worked to lessen the risk to the City by developing a long range strategic plan based on Federal and State legislation, the City's financial projections, debt structure, customer service needs, power generation, transmission and distribution assets. The objective of this plan is to provide the City with a guide for decisions that have to be made over the next 5 to 10 years.

### **Children and Youth**

The children of Lodi need to have a community that is safe, nurturing and enriching. City government must work collaboratively with multiple agencies, churches, schools and clubs to support children. A joint use agreement with the Lodi Unified School district is an important role for the City. Many programs are done in partnership with the school district, including after-school recreation. Numerous recreational activities are available, including swim league, youth clinic programs, art classes, dances, and teen lead programs. Several youth members of the community are on a committee to design a skate park.

### **CONCLUSION**

The 2000-01 Financial Plan and Budget is a balanced plan for funding City services and much-needed infrastructure for the future. Services will continue at levels approved by the City Council in prior years. Growth is limited to those activities and programs that can be fully funded with new fees or projected revenue growth.

Promoting economic growth, public safety and leisure/cultural services are high priority programs. Continued emphasis on policies and programs that promote economic growth not only benefit business, industry and residents, they increase the revenues needed for City services. Accordingly, a conscientious effort was made to evaluate all budget requests in light of the City Council's economic and service priorities.

### **Acknowledgment**

The energy invested by the Council and City staff in assembling the information and working through the budget decision process demonstrates the high level of competence and commitment to the community. The Fiscal Year 2001 budget is a testament to our continuous effort to improve the way City government does business and to assure that we continue to keep Lodi as an outstanding place to work and live.

Respectfully submitted,



H. Dixon Flynn  
City Manager

## **GRAPHS**

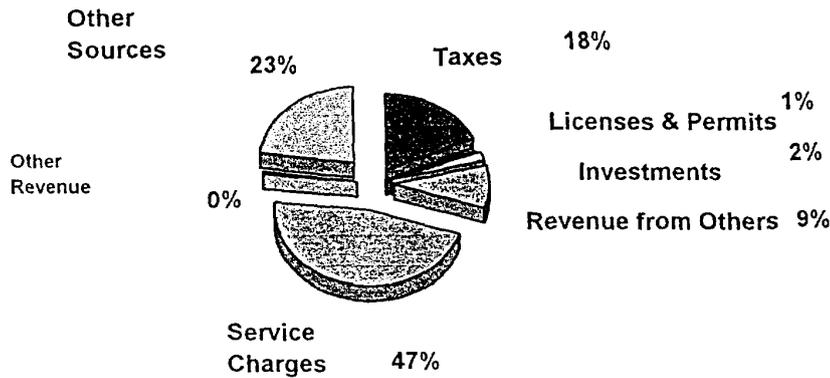
**Sources Come From  
Expenditures Budgeted**

**YOUR CITY'S BUDGET FOR SERVICES IN 2000-01**

MILLIONS

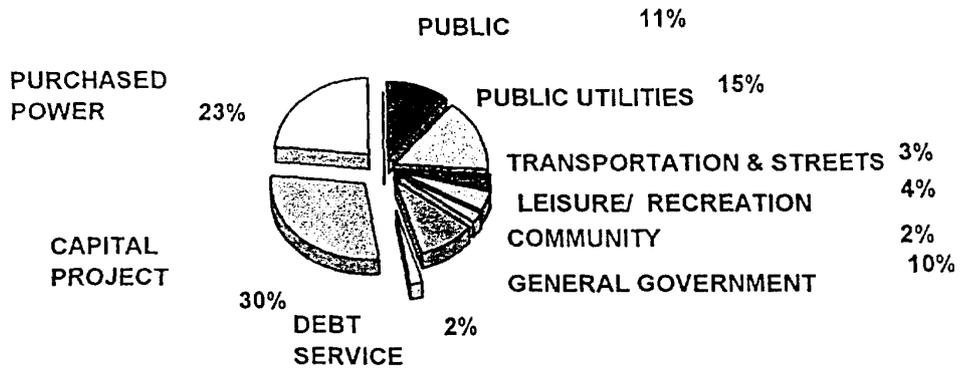
**SOURCES CAME FROM:**

TAXES	\$	20.513
LICENSES & PERMITS		0.735
FINES & FORFEITURES		0.228
INVESTMENTS		2.152
REVENUES FROM OTHERS		10.315
SERVICE CHARGES		52.285
OTHER REVENUE		0.398
OTHER SOURCES		25.71
		<hr/>
TOTALS	\$	<u>112.336</u>



**EXPENDITURES BUDGETED**

PUBLIC SAFETY	\$	12.115
PUBLIC UTILITIES		17.242
TRANSPORTATION/STREETS		3.29
LEISURE/RECREATION		4.756
COMMUNITY DEVELOPMENT		2.687
GENERAL GOVERNMENT		11.147
DEBT SERVICE		2.315
CAPITAL PROJECTS		32.642
PURCHASED POWER		26.056
FUND BALANCE		0.086
		<hr/>
TOTALS	\$	<u>112.336</u>



## **CHANGES IN FUND BALANCE**

**All Funds Combined**

**General Fund**

**Library Fund**

**Electric Utility Fund**

**Wastewater Fund**

**Water Utility Fund**

**Capital Outlay Fund**

**Equipment Fund**

**Transportation Fund**

**Transit Fund**

**Street Fund**

**CDBG Fund**

**Police Special Revenue Fund**

**Debt Service Fund**

**Self Insurance Fund**

**Benefits Fund**

**Parks Special Grants**

**Trust & Agency Fund**

1999-01 FINANCIAL PLAN AND SUMMARY

CHANGES IN FUND BALANCE - ALL FUND COMBINED

	1997-98	1998-99	1999-00	2000-01
	Actual	Actual	Revised Budget	Budget
<b>Revenues</b>				
Tax Revenues	18,382,843	19,206,030	20,145,706	20,512,879
Licenses and Permits	589,969	654,185	693,438	734,900
Fines and Forfeitures	89,769	193,065	211,511	228,192
Investment/Property Revenues	2,340,408	2,347,684	2,138,103	2,151,826
Revenue from Others	6,893,218	10,782,829	8,163,189	10,315,462
Service Charges	50,077,216	53,772,478	52,694,740	52,284,742
Other Revenue	1,173,956	1,091,305	385,200	398,336
<b>Total Revenue</b>	<b>79,547,379</b>	<b>88,047,575</b>	<b>84,431,888</b>	<b>86,626,337</b>
<b>Expenditures</b>				
Operating Programs				
Public Safety	10,907,800	11,124,626	11,649,235	12,115,000
Public Utilities	16,014,906	16,703,332	16,637,195	17,242,340
Transportation	3,230,125	3,370,893	3,118,725	3,289,460
Leisure, Cultural and Social Services	4,092,569	4,144,600	4,524,025	4,755,740
Community and Economic Development	2,314,196	2,209,390	2,392,050	2,686,390
General Government	9,930,484	9,957,478	10,787,475	11,146,300
<b>Total Operating Programs</b>	<b>46,490,080</b>	<b>47,510,319</b>	<b>49,108,705</b>	<b>51,235,230</b>
<b>Bulk Power Purchase</b>	<b>25,951,705</b>	<b>20,358,825</b>	<b>26,056,000</b>	<b>26,056,000</b>
<b>Other Purchases</b>			<b>38,485</b>	
<b>Capital Projects</b>	<b>21,228,352</b>	<b>18,824,265</b>	<b>18,118,960</b>	<b>32,642,345</b>
<b>Debt Service</b>	<b>2,315,973</b>	<b>2,310,352</b>	<b>2,317,088</b>	<b>2,314,828</b>
<b>Total Expenditures</b>	<b>95,986,110</b>	<b>89,003,760</b>	<b>95,639,238</b>	<b>112,248,403</b>
<b>Revenues/Expenditures (Over/Under)</b>	<b>(16,438,731)</b>	<b>(956,186)</b>	<b>(11,207,350)</b>	<b>(25,622,066)</b>
<b>Other Sources (Uses)</b>				
Operating Transfers In	27,808,532	23,725,701	8,271,145	10,244,010
Operating Transfers Out	(27,808,532)	(23,725,701)	(8,271,145)	(10,244,010)
Other Sources (Uses)	15,698,511	(473,755)	4,877,125	2,036,891
Proceeds from Debt Financing			6,984,900	23,672,800
<b>Total Other Sources (Uses)</b>	<b>15,698,511</b>	<b>(473,755)</b>	<b>11,862,025</b>	<b>25,709,691</b>
<b>Fund Balance Beginning of the Year</b>	<b>34,015,456</b>	<b>33,275,236</b>	<b>31,845,295</b>	<b>32,499,970</b>
<b>Fund Balance End of the Year</b>				
Reserved for Debt Service		0	0	1,500,000
Designated Reserve	26,517,676	24,610,509	25,239,323	24,035,871
Unreserved	6,757,560	7,234,786	7,260,646	7,051,723
<b>Total Fund Balance</b>	<b>33,275,236</b>	<b>31,845,295</b>	<b>32,499,970</b>	<b>32,587,595</b>

1999-01 FINANCIAL PLAN AND SUMMARY

CHANGES IN FUND BALANCE - GENERAL FUND

	1997-98	1998-99	1999-00	2000-01
	Actual	Actual	Revised Budget	Budget
<b>Revenues</b>				
1 Tax Revenues	15,651,857	16,341,563	16,882,089	17,348,422
2 Licenses and Permits	589,969	654,185	693,438	734,900
3 Fines and Forfeitures	89,769	193,065	211,511	228,192
4 Investment/Property Revenues	226,324	442,309	411,540	417,364
5 Revenue from Others	2,653,253	2,610,366	3,359,735	2,837,521
6 Service Charges	1,877,095	2,133,926	2,339,240	2,488,242
7 Other Revenue	88,762	61,675	58,000	58,000
8 <b>Total Revenue</b>	<b>21,177,029</b>	<b>22,437,089</b>	<b>23,955,553</b>	<b>24,112,640</b>
<b>Expenditures</b>				
Operating Programs				
9 Public Safety	10,754,154	11,124,626	11,649,235	12,115,000
10 Public Utilities				
11 Transportation	2,129,491	2,142,603	1,675,385	1,772,650
12 Leisure, Cultural and Social Services	2,933,835	3,114,932	3,450,240	3,633,215
13 Community and Economic Development	2,314,196	2,209,390	2,392,050	2,686,390
14 General Government	6,277,726	6,518,609	7,045,095	7,351,390
15 <b>Total Operating Programs</b>	<b>24,409,402</b>	<b>25,110,160</b>	<b>26,212,005</b>	<b>27,558,645</b>
16 <b>Bulk Power Purchase</b>				
17 <b>Other Purchases</b>				
18 <b>Capital Projects</b>				
19 <b>Debt Service</b>				
20 <b>Total Expenditures</b>	<b>24,409,402</b>	<b>25,110,160</b>	<b>26,212,005</b>	<b>27,558,645</b>
21 <b>Revenues/Expenditures (Over/Under)</b>	<b>(3,232,373)</b>	<b>(2,673,071)</b>	<b>(2,256,452)</b>	<b>(3,446,005)</b>
<b>Other Sources (Uses)</b>				
22 Operating Transfers In	4,653,490	4,191,037	4,024,920	4,343,420
23 Operating Transfers Out	(1,655,100)	(1,089,005)	(669,485)	(2,169,485)
24 Other Sources (Uses)		11,316	564,655	1,414,911
25 Proceeds from Debt Financing				
26 <b>Total Other Sources (Uses)</b>	<b>2,998,390</b>	<b>3,113,348</b>	<b>3,920,090</b>	<b>3,588,846</b>
27 <b>Fund Balance Beginning of the Year</b>	<b>2,494,917</b>	<b>2,260,934</b>	<b>2,701,211</b>	<b>4,364,849</b>
<b>Fund Balance End of the Year</b>				
28 Reserved for Debt Service				
29 Designated Reserve				
30 Unreserved	2,260,934	2,701,211	4,364,849	4,507,690
31 <b>Total Fund Balance</b>	<b>2,260,934</b>	<b>2,701,211</b>	<b>4,364,849</b>	<b>4,507,690</b>

1999-01 FINANCIAL PLAN AND SUMMARY

CHANGES IN FUND BALANCE - LIBRARY FUND

	1997-98	1998-99	1999-00	2000-01
	Actual	Actual	Revised Budget	Budget
<b>Revenues</b>				
1 Tax Revenues	874,885	904,180	957,440	981,376
2 Licenses and Permits				
3 Fines and Forfeitures				
4 Investment/Property Revenues	6,852	5,692	5,678	5,577
5 Revenue from Others	65,897	103,990	105,455	106,941
6 Service Charges				
7 Other Revenue	68,144	63,928	71,200	76,336
8 <b>Total Revenue</b>	<b>1,015,778</b>	<b>1,077,790</b>	<b>1,139,772</b>	<b>1,170,230</b>
<b>Expenditures</b>				
<b>Operating Programs</b>				
9 Public Safety				
10 Public Utilities				
11 Transportation				
12 Leisure, Cultural and Social Services	965,607	1,029,668	1,073,785	1,122,525
13 Community and Economic Development				
14 General Government				
15 <b>Total Operating Programs</b>	<b>965,607</b>	<b>1,029,668</b>	<b>1,073,785</b>	<b>1,122,525</b>
16 <b>Bulk Power Purchase</b>				
17 <b>Other Purchases</b>				
18 <b>Capital Projects</b>			50,000	50,000
19 <b>Debt Service</b>				
20 <b>Total Expenditures</b>	<b>965,607</b>	<b>1,029,668</b>	<b>1,123,785</b>	<b>1,172,525</b>
21 <b>Revenues/Expenditures (Over/Under)</b>	<b>50,171</b>	<b>48,122</b>	<b>15,987</b>	<b>(2,295)</b>
<b>Other Sources (Uses)</b>				
22 Operating Transfers In	10,000	54,000	96,285	138,285
23 Operating Transfers Out	(75,000)	(93,000)	(50,000)	(50,000)
24 Other Sources (Uses)				
25 Proceeds from Debt Financing				
26 <b>Total Other Sources (Uses)</b>	<b>(65,000)</b>	<b>(39,000)</b>	<b>46,285</b>	<b>88,285</b>
27 <b>Fund Balance Beginning of the Year</b>	<b>15,371</b>	<b>542</b>	<b>9,664</b>	<b>71,937</b>
<b>Fund Balance End of the Year</b>				
28 Reserved for Debt Service				
29 Designated Reserve				
30 Unreserved	542	9,664	71,937	157,927
31 <b>Total Fund Balance</b>	<b>542</b>	<b>9,664</b>	<b>71,937</b>	<b>157,927</b>

1999-01 FINANCIAL PLAN AND SUMMARY

CHANGES IN FUND BALANCE - ELECTRIC FUND

	1997-98	1998-99	1999-00	2000-01
	Actual	Actual	Revised Budget	Budget
<b>Revenues</b>				
1 Tax Revenues				
2 Licenses and Permits				
3 Fines and Forfeitures				
4 Investment/Property Revenues	752,517	658,553	853,000	853,000
5 Revenue from Others				
6 Service Charges	36,456,573	38,131,017	37,415,000	37,880,000
7 Other Revenue	5,501	333		
8 <b>Total Revenue</b>	<b>37,214,591</b>	<b>38,789,903</b>	<b>38,268,000</b>	<b>38,733,000</b>
<b>Expenditures</b>				
Operating Programs				
9 Public Safety				
10 Public Utilities	9,124,707	10,611,677	10,739,310	11,144,625
11 Transportation				
12 Leisure, Cultural and Social Services				
13 Community and Economic Development				
14 General Government				
15 <b>Total Operating Programs</b>	<b>9,124,707</b>	<b>10,611,677</b>	<b>10,739,310</b>	<b>11,144,625</b>
16 <b>Bulk Power Purchase</b>	<b>25,951,705</b>	<b>20,358,825</b>	<b>26,056,000</b>	<b>26,056,000</b>
17 <b>Other Purchases</b>				
18 <b>Capital Projects</b>	<b>2,091,887</b>	<b>7,170,265</b>	<b>4,589,900</b>	<b>8,963,800</b>
19 <b>Debt Service</b>				
20 <b>Total Expenditures</b>	<b>37,168,299</b>	<b>38,140,767</b>	<b>41,385,210</b>	<b>46,164,425</b>
21 <b>Revenues/Expenditures (Over/Under)</b>	<b>46,292</b>	<b>649,136</b>	<b>(3,117,210)</b>	<b>(7,431,425)</b>
<b>Other Sources (Uses)</b>				
22 Operating Transfers In		2,991,823		
23 Operating Transfers Out	(2,712,984)	(6,418,389)	(2,087,190)	(2,141,870)
24 Other Sources (Uses)	14,387,505	867,084		
25 Proceeds from Debt Financing			4,589,900	8,963,800
26 <b>Total Other Sources (Uses)</b>	<b>11,674,521</b>	<b>(2,559,482)</b>	<b>2,502,710</b>	<b>6,821,930</b>
27 <b>Fund Balance Beginning of the Year</b>	<b>4,498,061</b>	<b>16,218,874</b>	<b>14,308,528</b>	<b>13,694,028</b>
<b>Fund Balance End of the Year</b>				
28 Reserved for Debt Service				
29 Designated Reserve	16,218,874	14,308,528	13,694,028	13,084,533
30 Unreserved				
31 <b>Total Fund Balance</b>	<b>16,218,874</b>	<b>14,308,528</b>	<b>13,694,028</b>	<b>13,084,533</b>

1999-01 FINANCIAL PLAN AND SUMMARY

CHANGES IN FUND BALANCE - WASTEWATER FUND

	1997-98	1998-99	1999-00	2000-01
	Actual	Actual	Revised Budget	Budget
<b>Revenues</b>				
1 Tax Revenues				
2 Licenses and Permits				
3 Fines and Forfeitures				
4 Investment/Property Revenues	218,718	478,009	297,000	305,000
5 Revenue from Others				
6 Service Charges	4,019,479	4,027,775	3,881,000	3,939,000
7 Other Revenue	63,200	106,217	92,000	92,000
8 <b>Total Revenue</b>	<b>4,301,397</b>	<b>4,612,001</b>	<b>4,270,000</b>	<b>4,336,000</b>
<b>Expenditures</b>				
Operating Programs				
9 Public Safety				
10 Public Utilities	2,740,734	2,793,404	3,302,060	3,387,470
11 Transportation				
12 Leisure, Cultural and Social Services				
13 Community and Economic Development				
14 General Government				
15 <b>Total Operating Programs</b>	<b>2,740,734</b>	<b>2,793,404</b>	<b>3,302,060</b>	<b>3,387,470</b>
16 <b>Bulk Power Purchase</b>				
17 <b>Other Purchases</b>				
18 <b>Capital Projects</b>	618,695	552,517	780,750	944,000
19 <b>Debt Service</b>	802,218	800,030	806,770	803,070
20 <b>Total Expenditures</b>	<b>4,161,647</b>	<b>4,145,951</b>	<b>4,889,580</b>	<b>5,134,540</b>
21 <b>Revenues/Expenditures (Over/Under)</b>	<b>139,750</b>	<b>466,050</b>	<b>(619,580)</b>	<b>(798,540)</b>
<b>Other Sources (Uses)</b>				
22 Operating Transfers In	223,792	100,186		
23 Operating Transfers Out	(869,606)	(781,918)	(509,270)	(532,120)
24 Other Sources (Uses)	(33,445)	88,291		
25 Proceeds from Debt Financing				
26 <b>Total Other Sources (Uses)</b>	<b>(679,259)</b>	<b>(593,441)</b>	<b>(509,270)</b>	<b>(532,120)</b>
27 <b>Fund Balance Beginning of the Year</b>	<b>4,499,869</b>	<b>3,960,360</b>	<b>3,832,969</b>	<b>2,704,119</b>
<b>Fund Balance End of the Year</b>				
28 Reserved for Debt Service				
29 Designated Reserve	3,960,360	3,832,969	2,704,119	1,373,459
30 Unreserved				
31 <b>Total Fund Balance</b>	<b>3,960,360</b>	<b>3,832,969</b>	<b>2,704,119</b>	<b>1,373,459</b>

1999-01 FINANCIAL PLAN AND SUMMARY

CHANGES IN FUND BALANCE - WATER FUND

	1997-98	1998-99	1999-00	2000-01
	Actual	Actual	Revised Budget	Budget
<b>Revenues</b>				
1 Tax Revenues				
2 Licenses and Permits				
3 Fines and Forfeitures				
4 Investment/Property Revenues	217,128	231,138	68,000	68,000
5 Revenue from Others				
6 Service Charges	3,735,519	4,841,571	3,832,000	3,843,000
7 Other Revenue	181,746	428,925	164,000	172,000
8 <b>Total Revenue</b>	<b>4,134,393</b>	<b>5,501,634</b>	<b>4,064,000</b>	<b>4,083,000</b>
<b>Expenditures</b>				
<b>Operating Programs</b>				
9 Public Safety				
10 Public Utilities	4,149,465	3,298,250	2,595,825	2,710,245
11 Transportation				
12 Leisure, Cultural and Social Services				
13 Community and Economic Development				
14 General Government				
15 <b>Total Operating Programs</b>	<b>4,149,465</b>	<b>3,298,250</b>	<b>2,595,825</b>	<b>2,710,245</b>
16 <b>Bulk Power Purchase</b>				
17 <b>Other Purchases</b>				
18 <b>Capital Projects</b>	528,798	1,268,987	373,750	540,070
19 <b>Debt Service</b>	225,379	228,013	228,013	228,013
20 <b>Total Expenditures</b>	<b>4,903,642</b>	<b>4,795,250</b>	<b>3,197,588</b>	<b>3,478,328</b>
21 <b>Revenues/Expenditures (Over/Under)</b>	<b>(769,249)</b>	<b>706,384</b>	<b>866,412</b>	<b>604,672</b>
<b>Other Sources (Uses)</b>				
22 Operating Transfers In	40,000	57,094		
23 Operating Transfers Out	(715,538)	(832,201)	(579,200)	(607,365)
24 Other Sources (Uses)	1,604,106	(875,552)		
25 Proceeds from Debt Financing				
26 <b>Total Other Sources (Uses)</b>	<b>928,568</b>	<b>(1,650,659)</b>	<b>(579,200)</b>	<b>(607,365)</b>
27 <b>Fund Balance Beginning of the Year</b>	<b>2,403,031</b>	<b>2,562,350</b>	<b>1,618,075</b>	<b>1,905,287</b>
<b>Fund Balance End of the Year</b>				
28 Reserved for Debt Service				
29 Designated Reserve	2,562,350	1,618,075	1,905,287	1,902,594
30 Unreserved				
31 <b>Total Fund Balance</b>	<b>2,562,350</b>	<b>1,618,075</b>	<b>1,905,287</b>	<b>1,902,594</b>

1999-01 FINANCIAL PLAN AND SUMMARY

CHANGES IN FUND BALANCE - CAPITAL OUTLAY FUND

	1997-98	1998-99	1999-00	2000-01
	Actual	Actual	Revised Budget	Budget
<b>Revenues</b>				
Tax Revenues	1,312,328	1,356,270	1,639,177	1,472,081
Licenses and Permits				
Fines and Forfeitures				
Investment/Property Revenues	583,062	205,735	171,885	171,885
Revenue from Others	289,611	82,696		
Service Charges	853,003	1,173,940	1,685,000	725,000
Other Revenue	177,250	150,000		
<b>Total Revenue</b>	<b>3,215,254</b>	<b>2,968,641</b>	<b>3,496,062</b>	<b>2,368,966</b>
<b>Expenditures</b>				
Operating Programs				
Public Safety				
Public Utilities				
Transportation				
Leisure, Cultural and Social Services				
Community and Economic Development				
General Government				
<b>Total Operating Programs</b>				
Bulk Power Purchase				
Other Purchases				
Capital Projects	14,774,683	2,237,516	2,665,200	15,371,000
Debt Service				
<b>Total Expenditures</b>	<b>14,774,683</b>	<b>2,237,516</b>	<b>2,665,200</b>	<b>15,371,000</b>
<b>Revenues/Expenditures (Over/Under)</b>	<b>(11,559,429)</b>	<b>731,125</b>	<b>830,862</b>	<b>(13,002,034)</b>
<b>Other Sources (Uses)</b>				
Operating Transfers In	15,713,366	3,503,256	350,000	1,850,000
Operating Transfers Out	(13,716,544)	(3,634,754)	(1,582,305)	(1,824,745)
Other Sources (Uses)		(197,468)	150,000	600,000
Proceeds from Debt Financing			2,395,000	14,709,000
<b>Total Other Sources (Uses)</b>	<b>1,996,822</b>	<b>(328,966)</b>	<b>1,312,695</b>	<b>15,334,255</b>
<b>Fund Balance Beginning of the Year</b>	<b>11,060,983</b>	<b>1,498,376</b>	<b>1,900,535</b>	<b>4,044,092</b>
<b>Fund Balance End of the Year</b>				
Reserved for Debt Service				1,500,000
Designated Reserve	1,498,376	1,900,535	4,044,092	4,876,313
Unreserved				
<b>Total Fund Balance</b>	<b>1,498,376</b>	<b>1,900,535</b>	<b>4,044,092</b>	<b>6,376,313</b>

1999-01 FINANCIAL PLAN AND SUMMARY

CHANGES IN FUND BALANCE - EQUIPMENT FUND

	1997-98	1998-99	1999-00	2000-01
	Actual	Actual	Revised Budget	Budget
<b>Revenues</b>				
1 Tax Revenues				
2 Licenses and Permits				
3 Fines and Forfeitures				
4 Investment/Property Revenues		22,711		
5 Revenue from Others				
6 Service Charges	5,717			
7 Other Revenue	63,855			
8 <b>Total Revenue</b>	<u>69,572</u>	<u>22,711</u>		
<b>Expenditures</b>				
Operating Programs				
9 Public Safety				
10 Public Utilities				
11 Transportation				
12 Leisure, Cultural and Social Services				
13 Community and Economic Development				
14 General Government				
15 <b>Total Operating Programs</b>				
16 <b>Bulk Power Purchase</b>				
17 <b>Other Purchases</b>				
18 <b>Capital Projects</b>	536,762	488,897	399,410	300,000
19 <b>Debt Service</b>				
20 <b>Total Expenditures</b>	<u>536,762</u>	<u>488,897</u>	<u>399,410</u>	<u>300,000</u>
21 <b>Revenues/Expenditures (Over/Under)</b>	<u>(467,190)</u>	<u>(466,186)</u>	<u>(399,410)</u>	<u>(300,000)</u>
<b>Other Sources (Uses)</b>				
22 Operating Transfers In	455,443	405,173	300,000	400,000
23 Operating Transfers Out				(50,000)
24 Other Sources (Uses)				
25 Proceeds from Debt Financing				
26 <b>Total Other Sources (Uses)</b>	<u>455,443</u>	<u>405,173</u>	<u>300,000</u>	<u>350,000</u>
27 <b>Fund Balance Beginning of the Year</b>	533,815	522,068	461,055	361,645
<b>Fund Balance End of the Year</b>				
28 Reserved for Debt Service				
29 Designated Reserve				
30 Unreserved	522,068	461,055	361,645	411,645
31 <b>Total Fund Balance</b>	<u>522,068</u>	<u>461,055</u>	<u>361,645</u>	<u>411,645</u>

1999-01 FINANCIAL PLAN AND SUMMARY

CHANGES IN FUND BALANCE - TRANSPORTATION DEVELOPMENT ACT FUND

	1997-98	1998-99	1999-00	2000-01
	Actual	Actual	Revised Budget	Budget
<b>Revenues</b>				
1 Tax Revenues				
2 Licenses and Permits				
3 Fines and Forfeitures				
4 Investment/Property Revenues	2,013	(124,632)	2,000	2,000
5 Revenue from Others	1,448,106	1,118,678	966,000	1,139,000
6 Service Charges				
7 Other Revenue				
8 <b>Total Revenue</b>	<u>1,450,119</u>	<u>994,046</u>	<u>968,000</u>	<u>1,141,000</u>
<b>Expenditures</b>				
Operating Programs				
9 Public Safety				
10 Public Utilities				
11 Transportation				
12 Leisure, Cultural and Social Services				
13 Community and Economic Development				
14 General Government				
15 <b>Total Operating Programs</b>				
16 Bulk Power Purchase				
17 Other Purchases				
18 Capital Projects	108,986		4,015,000	15,000
19 Debt Service				
20 <b>Total Expenditures</b>	<u>108,986</u>		<u>4,015,000</u>	<u>15,000</u>
21 <b>Revenues/Expenditures (Over/Under)</b>	<u>1,341,133</u>	<u>994,046</u>	<u>(3,047,000)</u>	<u>1,126,000</u>
<b>Other Sources (Uses)</b>				
22 Operating Transfers In		292,007		
23 Operating Transfers Out	(1,259,799)	(1,492,662)	(1,115,470)	(1,128,140)
24 Other Sources (Uses)			4,162,470	2,140
25 Proceeds from Debt Financing				
26 <b>Total Other Sources (Uses)</b>	<u>(1,259,799)</u>	<u>(1,200,655)</u>	<u>3,047,000</u>	<u>(1,126,000)</u>
27 <b>Fund Balance Beginning of the Year</b>	125,275	206,609	0	0
<b>Fund Balance End of the Year</b>				
28 Reserved for Debt Service				
29 Designated Reserve	206,609	0	0	0
30 Unreserved				
31 <b>Total Fund Balance</b>	<u>206,609</u>	<u>0</u>	<u>0</u>	<u>0</u>

1999-01 FINANCIAL PLAN AND SUMMARY

CHANGES IN FUND BALANCE - TRANSIT FUND

	1997-98	1998-99	1999-00	2000-01
	Actual	Actual	Revised Budget	Budget
<b>Revenues</b>				
1 Tax Revenues				
2 Licenses and Permits				
3 Fines and Forfeitures				
4 Investment/Property Revenues	25	14,210	11,000	11,000
5 Revenue from Others	531,317	2,254,759	673,000	698,000
6 Service Charges	135,720	168,936	185,000	199,000
7 Other Revenue		714		
8 <b>Total Revenue</b>	<b>667,062</b>	<b>2,438,619</b>	<b>869,000</b>	<b>908,000</b>
<b>Expenditures</b>				
Operating Programs				
9 Public Safety				
10 Public Utilities				
11 Transportation	1,100,634	3,943,892	1,443,340	1,516,810
12 Leisure, Cultural and Social Services				
13 Community and Economic Development				
14 General Government				
15 <b>Total Operating Programs</b>	<b>1,100,634</b>	<b>3,943,892</b>	<b>1,443,340</b>	<b>1,516,810</b>
16 <b>Bulk Power Purchase</b>				
17 <b>Other Purchases</b>				
18 <b>Capital Projects</b>		2,715,602		
19 <b>Debt Service</b>				
20 <b>Total Expenditures</b>	<b>1,100,634</b>	<b>6,659,494</b>	<b>1,443,340</b>	<b>1,516,810</b>
21 <b>Revenues/Expenditures (Over/Under)</b>	<b>(433,572)</b>	<b>(4,220,875)</b>	<b>(574,340)</b>	<b>(608,810)</b>
<b>Other Sources (Uses)</b>				
22 Operating Transfers In	1,075,400	2,502,681	783,570	805,470
23 Operating Transfers Out	(90,591)	(1,229,329)	(209,230)	(216,500)
24 Other Sources (Uses)	(133,869)	(185,447)		19,840
25 Proceeds from Debt Financing				
26 <b>Total Other Sources (Uses)</b>	<b>850,940</b>	<b>1,087,905</b>	<b>574,340</b>	<b>608,810</b>
27 <b>Fund Balance Beginning of the Year</b>		417,368	(2,715,602)	(2,715,602)
<b>Fund Balance End of the Year</b>				
28 Reserved for Debt Service				
29 Designated Reserve				
30 Unreserved	417,368	(2,715,602)	(2,715,602)	(2,715,602)
31 <b>Total Fund Balance</b>	<b>417,368</b>	<b>(2,715,602)</b>	<b>(2,715,602)</b>	<b>(2,715,602)</b>

1999-01 FINANCIAL PLAN AND SUMMARY

CHANGES IN FUND BALANCE - STREET FUND

	1997-98	1998-99	1999-00	2000-01
	Actual	Actual	Revised Budget	Budget
<b>Revenues</b>				
1 Tax Revenues	543,773	604,016	667,000	711,000
2 Licenses and Permits				
3 Fines and Forfeitures				
4 Investment/Property Revenues	137,243	114,055	164,000	164,000
5 Revenue from Others	1,321,127	3,483,942	1,934,000	4,408,000
6 Service Charges	758,570	1,370,071	853,000	691,000
7 Other Revenue	170,056	22,557		
8 <b>Total Revenue</b>	<b>2,930,769</b>	<b>5,594,642</b>	<b>3,618,000</b>	<b>5,974,000</b>
<b>Expenditures</b>				
Operating Programs				
9 Public Safety				
10 Public Utilities				
11 Transportation				
12 Leisure, Cultural and Social Services				
13 Community and Economic Development				
14 General Government				
15 <b>Total Operating Programs</b>				
16 <b>Bulk Power Purchase</b>				
17 <b>Other Purchases</b>				
18 <b>Capital Projects</b>	2,269,445	3,712,188	4,383,950	5,597,475
19 <b>Debt Service</b>				
20 <b>Total Expenditures</b>	<b>2,269,445</b>	<b>3,712,188</b>	<b>4,383,950</b>	<b>5,597,475</b>
21 <b>Revenues/Expenditures (Over/Under)</b>	<b>661,324</b>	<b>1,882,454</b>	<b>(765,950)</b>	<b>376,525</b>
<b>Other Sources (Uses)</b>				
22 Operating Transfers In	2,579,057	6,658,801	273,070	262,095
23 Operating Transfers Out	(6,267,521)	(7,920,439)	(1,282,710)	(1,295,500)
24 Other Sources (Uses)				
25 Proceeds from Debt Financing				
26 <b>Total Other Sources (Uses)</b>	<b>(3,688,464)</b>	<b>(1,261,638)</b>	<b>(1,009,640)</b>	<b>(1,033,405)</b>
27 <b>Fund Balance Beginning of the Year</b>	<b>6,104,981</b>	<b>3,077,841</b>	<b>3,698,657</b>	<b>1,923,067</b>
<b>Fund Balance End of the Year</b>				
28 Reserved for Debt Service				
29 Designated Reserve				
30 Unreserved	3,077,841	3,698,657	1,923,067	1,266,187
31 <b>Total Fund Balance</b>	<b>3,077,841</b>	<b>3,698,657</b>	<b>1,923,067</b>	<b>1,266,187</b>

1999-01 FINANCIAL PLAN AND SUMMARY

CHANGES IN FUND BALANCE - CDBG FUND

	1997-98	1998-99	1999-00	2000-01
	Actual	Actual	Revised Budget	Budget
<b>Revenues</b>				
1 Tax Revenues				
2 Licenses and Permits				
3 Fines and Forfeitures				
4 Investment/Property Revenues				
5 Revenue from Others	299,096	678,293	951,000	951,000
6 Service Charges				
7 Other Revenue				
8 <b>Total Revenue</b>	<b>299,096</b>	<b>678,293</b>	<b>951,000</b>	<b>951,000</b>
<b>Expenditures</b>				
Operating Programs				
9 Public Safety				
10 Public Utilities				
11 Transportation				
12 Leisure, Cultural and Social Services				
13 Community and Economic Development				
14 General Government				
15 <b>Total Operating Programs</b>				
16 <b>Bulk Power Purchase</b>				
17 <b>Other Purchases</b>				
18 <b>Capital Projects</b>	299,096	678,293	861,000	861,000
19 <b>Debt Service</b>				
20 <b>Total Expenditures</b>	<b>299,096</b>	<b>678,293</b>	<b>861,000</b>	<b>861,000</b>
21 <b>Revenues/Expenditures (Over/Under)</b>		<b>0</b>	<b>90,000</b>	<b>90,000</b>
<b>Other Sources (Uses)</b>				
22 Operating Transfers In				
23 Operating Transfers Out			(90,000)	(90,000)
24 Other Sources (Uses)				
25 Proceeds from Debt Financing				
26 <b>Total Other Sources (Uses)</b>			<b>(90,000)</b>	<b>(90,000)</b>
27 <b>Fund Balance Beginning of the Year</b>				
<b>Fund Balance End of the Year</b>				
28 Reserved for Debt Service				
29 Designated Reserve				
30 Unreserved				
31 <b>Total Fund Balance</b>				

1999-01 FINANCIAL PLAN AND SUMMARY

CHANGES IN FUND BALANCE - POLICE SPECIAL REVENUE FUND

	1997-98	1998-99	1999-00	2000-01
	Actual	Actual	Revised Budget	Budget
<b>Revenues</b>				
1 Tax Revenues				
2 Licenses and Permits				
3 Fines and Forfeitures				
4 Investment/Property Revenues	7,444	17,570	14,000	14,000
5 Revenue from Others	159,792	285,702	24,000	25,000
6 Service Charges				
7 Other Revenue				
8 <b>Total Revenue</b>	<u>167,236</u>	<u>303,272</u>	<u>38,000</u>	<u>39,000</u>
<b>Expenditures</b>				
Operating Programs				
9 Public Safety	153,646	127,901	38,485	
10 Public Utilities				
11 Transportation				
12 Leisure, Cultural and Social Services				
13 Community and Economic Development				
14 General Government				
15 <b>Total Operating Programs</b>	<u>153,646</u>	<u>127,901</u>	<u>38,485</u>	
16 <b>Bulk Power Purchase</b>				
17 <b>Other Purchases</b>				
18 <b>Capital Projects</b>				
19 <b>Debt Service</b>				
20 <b>Total Expenditures</b>	<u>153,646</u>	<u>127,901</u>	<u>38,485</u>	
21 <b>Revenues/Expenditures (Over/Under)</b>	<u>13,590</u>	<u>175,371</u>	<u>(485)</u>	<u>39,000</u>
<b>Other Sources (Uses)</b>				
22 Operating Transfers In	23,398	99,372		
23 Operating Transfers Out	(30,000)	(180,000)		
24 Other Sources (Uses)				
25 Proceeds from Debt Financing				
26 <b>Total Other Sources (Uses)</b>	<u>(6,602)</u>	<u>(80,628)</u>		
27 <b>Fund Balance Beginning of the Year</b>	71,943	78,931	173,674	173,189
<b>Fund Balance End of the Year</b>				
28 Reserved for Debt Service				
29 Designated Reserve				
30 Unreserved	78,931	173,674	173,189	212,189
31 <b>Total Fund Balance</b>	<u>78,931</u>	<u>173,674</u>	<u>173,189</u>	<u>212,189</u>

1999-01 FINANCIAL PLAN AND SUMMARY

CHANGES IN FUND BALANCE - DEBT SERVICE FUND

	1997-98	1998-99	1999-00	2000-01
	Actual	Actual	Revised Budget	Budget
<b>Revenues</b>				
1 Tax Revenues				
2 Licenses and Permits				
3 Fines and Forfeitures				
4 Investment/Property Revenues		30		
5 Revenue from Others				
6 Service Charges				
7 Other Revenue				
8 <b>Total Revenue</b>		<b>30</b>		
<b>Expenditures</b>				
Operating Programs				
9 Public Safety				
10 Public Utilities				
11 Transportation				
12 Leisure, Cultural and Social Services				
13 Community and Economic Development				
14 General Government				
15 <b>Total Operating Programs</b>				
16 <b>Bulk Power Purchase</b>				
17 <b>Other Purchases</b>				
18 <b>Capital Projects</b>				
19 <b>Debt Service</b>	1,288,376	1,282,309	1,282,305	1,283,745
20 <b>Total Expenditures</b>	<b>1,288,376</b>	<b>1,282,309</b>	<b>1,282,305</b>	<b>1,283,745</b>
21 <b>Revenues/Expenditures (Over/Under)</b>	<b>(1,288,376)</b>	<b>(1,282,279)</b>	<b>(1,282,305)</b>	<b>(1,283,745)</b>
<b>Other Sources (Uses)</b>				
22 Operating Transfers In	1,448,076	1,282,279	1,282,305	1,283,745
23 Operating Transfers Out	(387,897)			
24 Other Sources (Uses)				
25 Proceeds from Debt Financing				
26 <b>Total Other Sources (Uses)</b>	<b>1,060,179</b>	<b>1,282,279</b>	<b>1,282,305</b>	<b>1,283,745</b>
27 <b>Fund Balance Beginning of the Year</b>	228,197		0	0
<b>Fund Balance End of the Year</b>				
28 Reserved for Debt Service				
29 Designated Reserve				
30 Unreserved				
31 <b>Total Fund Balance</b>		<b>0</b>	<b>0</b>	<b>0</b>

1999-01 FINANCIAL PLAN AND SUMMARY

CHANGES IN FUND BALANCE - SELF INSURANCE FUND

	1997-98	1998-99	1999-00	2000-01
	Actual	Actual	Revised Budget	Budget
<b>Revenues</b>				
1 Tax Revenues				
2 Licenses and Permits				
3 Fines and Forfeitures				
4 Investment/Property Revenues	133,129	180,464	134,000	134,000
5 Revenue from Others	125,019	162,812	150,000	150,000
6 Service Charges				
7 Other Revenue	354,000	103,840		
8 <b>Total Revenue</b>	<u>612,148</u>	<u>447,116</u>	<u>284,000</u>	<u>284,000</u>
<b>Expenditures</b>				
Operating Programs				
9 Public Safety				
10 Public Utilities				
11 Transportation				
12 Leisure, Cultural and Social Services				
13 Community and Economic Development				
14 General Government	1,277,829	1,023,465	1,163,705	1,197,925
15 <b>Total Operating Programs</b>	<u>1,277,829</u>	<u>1,023,465</u>	<u>1,163,705</u>	<u>1,197,925</u>
16 <b>Bulk Power Purchase</b>				
17 <b>Other Purchases</b>				
18 <b>Capital Projects</b>				
19 <b>Debt Service</b>				
20 <b>Total Expenditures</b>	<u>1,277,829</u>	<u>1,023,465</u>	<u>1,163,705</u>	<u>1,197,925</u>
21 <b>Revenues/Expenditures (Over/Under)</b>	<u>(665,681)</u>	<u>(576,349)</u>	<u>(879,705)</u>	<u>(913,925)</u>
<b>Other Sources (Uses)</b>				
22 Operating Transfers In	1,435,743	1,435,743	821,100	821,100
23 Operating Transfers Out				
24 Other Sources (Uses)	(101,763)	18,310		
25 Proceeds from Debt Financing				
26 <b>Total Other Sources (Uses)</b>	<u>1,333,980</u>	<u>1,454,053</u>	<u>821,100</u>	<u>821,100</u>
27 <b>Fund Balance Beginning of the Year</b>	1,395,088	2,063,387	2,941,091	2,882,486
<b>Fund Balance End of the Year</b>				
28 Reserved for Debt Service				
29 Designated Reserve	2,063,387	2,941,091	2,882,486	2,789,661
30 Unreserved				
31 <b>Total Fund Balance</b>	<u>2,063,387</u>	<u>2,941,091</u>	<u>2,882,486</u>	<u>2,789,661</u>

1999-01 FINANCIAL PLAN AND SUMMARY

CHANGES IN FUND BALANCE - BENEFITS FUND

	1997-98	1998-99	1999-00	2000-01
	Actual	Actual	Revised Budget	Budget
<b>Revenues</b>				
1 Tax Revenues				
2 Licenses and Permits				
3 Fines and Forfeitures				
4 Investment/Property Revenues		(20,835)		
5 Revenue from Others				
6 Service Charges	2,048,147	1,925,240	2,504,500	2,519,500
7 Other Revenue	1,442	153,116		
8 <b>Total Revenue</b>	<u>2,049,589</u>	<u>2,057,521</u>	<u>2,504,500</u>	<u>2,519,500</u>
<b>Expenditures</b>				
Operating Programs				
9 Public Safety				
10 Public Utilities				
11 Transportation				
12 Leisure, Cultural and Social Services				
13 Community and Economic Development				
14 General Government	2,374,929	2,415,404	2,578,675	2,596,985
15 <b>Total Operating Programs</b>	<u>2,374,929</u>	<u>2,415,404</u>	<u>2,578,675</u>	<u>2,596,985</u>
16 <b>Bulk Power Purchase</b>				
17 <b>Other Purchases</b>				
18 <b>Capital Projects</b>				
19 <b>Debt Service</b>				
20 <b>Total Expenditures</b>	<u>2,374,929</u>	<u>2,415,404</u>	<u>2,578,675</u>	<u>2,596,985</u>
21 <b>Revenues/Expenditures (Over/Under)</b>	<u>(325,340)</u>	<u>(357,884)</u>	<u>(74,175)</u>	<u>(77,485)</u>
<b>Other Sources (Uses)</b>				
22 Operating Transfers In	150,767	133,999	339,895	339,895
23 Operating Transfers Out				
24 Other Sources (Uses)	(16,674)	(69,277)		
25 Proceeds from Debt Financing				
26 <b>Total Other Sources (Uses)</b>	<u>134,093</u>	<u>64,722</u>	<u>339,895</u>	<u>339,895</u>
27 <b>Fund Balance Beginning of the Year</b>	(43,084)	(234,331)	(527,493)	(261,773)
<b>Fund Balance End of the Year</b>				
28 Reserved for Debt Service				
29 Designated Reserve				
30 Unreserved	(234,331)	(527,493)	(261,773)	637
31 <b>Total Fund Balance</b>	<u>(234,331)</u>	<u>(527,493)</u>	<u>(261,773)</u>	<u>637</u>

1999-01 FINANCIAL PLAN AND SUMMARY

CHANGES IN FUND BALANCE - PARKS SPECIAL GRANTS

	1997-98	1998-99	1999-00	2000-01
	Actual	Actual	Revised Budget	Budget
<b>Revenues</b>				
1 Tax Revenues				
2 Licenses and Permits				
3 Fines and Forfeitures				
4 Investment/Property Revenues				
5 Revenue from Others		1,591		
6 Service Charges				
7 Other Revenue				
8 <b>Total Revenue</b>		<b>1,591</b>		
<b>Expenditures</b>				
Operating Programs				
9 Public Safety				
10 Public Utilities				
11 Transportation				
12 Leisure, Cultural and Social Services				
13 Community and Economic Development				
14 General Government				
15 <b>Total Operating Programs</b>				
16 <b>Bulk Power Purchase</b>				
17 <b>Other Purchases</b>				
18 <b>Capital Projects</b>				
19 <b>Debt Service</b>				
20 <b>Total Expenditures</b>				
21 <b>Revenues/Expenditures (Over/Under)</b>		<b>1,591</b>		
<b>Other Sources (Uses)</b>				
22 Operating Transfers In				
23 Operating Transfers Out				
24 Other Sources (Uses)				
25 Proceeds from Debt Financing				
26 <b>Total Other Sources (Uses)</b>				
27 <b>Fund Balance Beginning of the Year</b>	7,720	7,720	9,311	9,311
<b>Fund Balance End of the Year</b>				
28 Reserved for Debt Service				
29 Designated Reserve	7,720	9,311	9,311	9,311
30 Unreserved				
31 <b>Total Fund Balance</b>	<b>7,720</b>	<b>9,311</b>	<b>9,311</b>	<b>9,311</b>

1999-01 FINANCIAL PLAN AND SUMMARY

CHANGES IN FUND BALANCE - TRUST AND AGENCY FUND

	1997-98	1998-99	1999-00	2000-01
	Actual	Actual	Revised Budget	Budget
<b>Revenues</b>				
1 Tax Revenues				
2 Licenses and Permits				
3 Fines and Forfeitures				
4 Investment/Property Revenues	54,384	122,676	6,000	6,000
5 Revenue from Others				
6 Service Charges				
7 Other Revenue				
8 <b>Total Revenue</b>	<u>54,384</u>	<u>122,676</u>	<u>6,000</u>	<u>6,000</u>
<b>Expenditures</b>				
Operating Programs				
9 Public Safety				
10 Public Utilities				
11 Transportation				
12 Leisure, Cultural and Social Services		3,000		
13 Community and Economic Development				
14 General Government				
15 <b>Total Operating Programs</b>		<u>3,000</u>		
16 <b>Bulk Power Purchase</b>				
17 <b>Other Purchases</b>				
18 <b>Capital Projects</b>				
19 <b>Debt Service</b>				
20 <b>Total Expenditures</b>		<u>3,000</u>		
21 <b>Revenues/Expenditures (Over/Under)</b>	<u>54,384</u>	<u>119,676</u>	<u>6,000</u>	<u>6,000</u>
<b>Other Sources (Uses)</b>				
22 Operating Transfers In		18,250		
23 Operating Transfers Out	(10,000)	(54,000)	(96,285)	(138,285)
24 Other Sources (Uses)				
25 Proceeds from Debt Financing				
26 <b>Total Other Sources (Uses)</b>	<u>(10,000)</u>	<u>(35,750)</u>	<u>(96,285)</u>	<u>(138,285)</u>
27 <b>Fund Balance Beginning of the Year</b>	589,708	634,092	718,018	627,733
<b>Fund Balance End of the Year</b>				
28 Reserved for Debt Service				
29 Designated Reserve				
30 Unreserved	634,092	718,018	627,733	495,448
31 <b>Total Fund Balance</b>	<u>634,092</u>	<u>718,018</u>	<u>627,733</u>	<u>495,448</u>

**REVENUES by MAJOR CATEGORY & SOURCE**

- Tax Revenue**
- Licenses & Permits**
- Fines & Forfeitures**
- Investment & Property Revenues**
- Revenue from Others**
- Service Fees & Charges**
- Other Revenue**

**1999-01 FINANCIAL PLAN AND SUMMARY**

**EVENUES BY MAJOR CATEGORY AND SOURCE**

	1997-98	1998-99	1999-00	2000-01	
	Actual	Actual	Revised Budget	Budget	
<b>TAX REVENUES</b>					
1	Property Tax	4,374,488	4,516,856	4,783,033	4,902,609
2	Sales & Use Tax	6,204,986	6,623,513	6,871,894	7,129,590
3	Public Safety Sales Tax (Prop 172)	179,848	180,053	186,805	193,810
4	Street Maintenance Sales Tax (K)	543,773	604,016	667,000	711,000
5	Transient Occupancy Tax	277,827	305,333	318,650	332,547
6	Waste Removal Franchise Tax	275,972	281,349	289,117	297,099
7	Industrial Franchise	28,442	32,281	50,255	52,999
8	Gas Franchise	121,490	128,334	132,705	137,225
9	Cable TV Franchise	148,786	164,602	174,478	184,947
10	Electric Franchise	11,697	11,542	11,656	11,771
11	In-Lieu Franchise - Electric	4,292,067	4,275,047	4,317,797	4,360,975
12	In-Lieu Franchise - Sewer	688,920	789,212	797,104	805,075
13	In-Lieu Franchise - Water	564,562	562,440	568,064	573,745
14	Business License Tax	592,641	612,443	649,190	688,282
15	Real Property Transfer Tax	77,344	119,007	124,958	131,205
16	<b>Total Tax Revenues</b>	<b>18,382,843</b>	<b>19,206,030</b>	<b>20,145,706</b>	<b>20,512,879</b>
<b>LICENSES AND PERMITS</b>					
17	Animal License	23,240	28,486	30,195	32,007
18	Bicycle License	2,467	1,577	1,672	1,772
	Alarm Permits	2,450	4,725	5,009	5,310
20	Building Permits	387,868	445,292	472,010	500,331
21	Transportation Permit	3,026	2,282	2,419	2,419
22	Electric Permits	60,508	58,566	62,080	65,805
23	Mechanical Permits (Gas)	41,614	40,655	43,094	45,680
24	Plumbing Permits	43,153	45,046	47,749	50,614
25	Industrial Refuse Collection Permit	1,500	2,000	2,120	2,247
26	Parking Permits	24,143	25,558	27,091	28,716
27	<b>Total Licenses and Permits</b>	<b>589,969</b>	<b>654,185</b>	<b>693,438</b>	<b>734,900</b>
<b>FINES AND FORFEITURES</b>					
28	Vehicle Code Fines	40,830	135,194	146,010	157,691
29	Court Fines	6,116	12,215	13,192	14,247
30	Parking Fines	30,106	32,902	35,534	38,377
31	Parking Fines - DMV Hold	10,997	12,755	13,775	14,877
32	False Alarm Penalty	1,720		3,000	3,000
33	<b>Total Fines and Forfeitures</b>	<b>89,769</b>	<b>193,065</b>	<b>211,511</b>	<b>228,192</b>
<b>INVESTMENT/PROPERTY REVENUES</b>					
34	Investment Earnings	2,009,323	1,964,532	1,838,923	1,838,582
35	Sale of City Property	35,566	36,837	24,000	25,713
36	Sale of System (Joint Pole-Elec)	64,898	8,684	20,000	20,000
37	Rent of City Property	230,619	314,631	255,180	267,531
38	<b>Total Investment/Property Revenues</b>	<b>2,340,406</b>	<b>2,324,683</b>	<b>2,138,103</b>	<b>2,151,826</b>

**1999-01 FINANCIAL PLAN AND SUMMARY**

**REVENUES BY MAJOR CATEGORY AND SOURCE**

		1997-98	1998-99	1999-00	2000-01
		Actual	Actual	Revised Budget	Budget
<b>REVENUE FROM OTHERS</b>					
39	Motor Vehicle In-Lieu Tax	2,270,423	2,220,518	2,956,338	2,489,283
40	Other Grants & Subventions	289,611	94,707	12,180	12,352
41	Police Training (POST)	57,801	49,983	50,688	51,403
42	Cracnet & Drug Suppression Grants	120,388	129,105	130,925	132,771
43	Police Grants	273,163	297,253	60,000	
44	Asset Seizure	5,527	17,405	8,000	8,000
45	Street Maintenance Sales Tax (K)	22,009	662,942	930,000	3,383,000
46	Auto Theft Revenue	18,286	15,664	16,000	17,000
47	State Hiway Maintenance	5,066	5,066	5,137	5,209
48	Gas Tax Subvention (2105)	327,147	341,619	329,000	336,000
49	Gas Tax Subvention (2106)	225,042	225,340	205,000	209,000
50	Gas Tax Subvention (2107)	450,648	451,654	470,000	480,000
51	Transportation Dev Act (Gen./Allot)	1,423,393	2,271,505	941,000	1,114,000
52	Transportation Dev Act (Ped/Bike)	24,713	24,569	25,000	25,000
53	Federal Assistance Section IX	509,147	1,324,358	650,000	675,000
54	Surface Transportation (ISTEA)/Fed TEA Transit	95,729	701,813		
55	Street Maintenance SB 300	200,552	381,000		
56	Dial-A-Ride Woodbridge	22,170	20,938	23,000	23,000
57	State Mandates SB 90	62,391	142,457	144,466	146,503
58	CJPRMA Rebate	125,019	162,812	150,000	150,000
	Community Development Block Grant	299,096	678,293	951,000	951,000
60	Library Grants	65,897	103,990	105,455	106,941
61	<b>Total Revenue from Others</b>	<b>6,893,218</b>	<b>10,782,829</b>	<b>8,163,189</b>	<b>10,315,462</b>
<b>SERVICE FEES AND CHARGES</b>					
62	<b>Public Safety Fees</b>				
63	Fingerprinting	8,379	6,936	7,352	7,793
64	Police Record Fees	24,476	27,025	28,647	30,366
65	Vehicle Towing	45,145	43,765	46,391	49,174
66	Hazardous Material Drug Clean-up	1,635	1,764	1,764	
67	Other Police Fees	2,889	584	2,619	2,656
68	Fire Department Services - Other	223	215		
69	Animal Shelter Fees	13,050	17,843	18,913	20,048
70	<b>Total</b>	<b>95,797</b>	<b>98,132</b>	<b>105,686</b>	<b>110,037</b>
<b>Electric Operating Revenue</b>					
71	Domestic Residential	13,758,395	14,408,589	13,735,000	13,853,000
72	Small Commercial	4,806,923	4,618,960	4,739,000	4,751,000
73	Dusk to Dawn	39,918	39,879	40,000	40,000
74	Domestic Mobile Home	235,553	254,301	244,000	244,000
75	Large Commercial	8,985,324	9,887,673	9,239,000	9,239,000
76	Small Industrial	792,431	789,243	722,000	731,000
77	City Accounts	812,880	897,332	888,000	897,000
78	Medium Industrial	2,742,880	2,741,000	2,366,000	2,389,000
79	Large Industrial	3,020,232	2,398,344	3,611,000	3,870,000
80	Residential Low Income	301,124	291,974	158,000	163,000
	Public Benefits	129,730	895,292	862,000	875,000
	<b>Total</b>	<b>35,625,390</b>	<b>37,222,587</b>	<b>36,604,000</b>	<b>37,052,000</b>

1999-01 FINANCIAL PLAN AND SUMMARY

REVENUES BY MAJOR CATEGORY AND SOURCE

		1997-98	1998-99	1999-00	2000-01
		Actual	Actual	Revised Budget	Budget
<b>Sewer Operating Revenues</b>					
83	City Accounts	14,129	14,753	15,000	15,000
84	Other Accounts	2,928,080	2,994,597	2,997,000	3,068,000
85	Sewer Connection Fees	1,003,847	887,274	800,000	800,000
86	Inspection/Reinspection Fees				
87	Total	3,946,056	3,896,625	3,812,000	3,883,000
<b>Water Operating Revenues</b>					
88	City Accounts	37,495	73,241	38,000	40,000
89	Other Accounts	3,270,979	3,372,403	3,348,000	3,427,000
90	Total	3,308,474	3,445,644	3,386,000	3,467,000
<b>Non-Operating Utility Revenues</b>					
91	Revenue - Contract Work for City	659,228	679,525	690,000	710,000
92	Revenue - Contract Work for Others	68,511	64,244	81,000	83,000
93	Electric Capacity Revenues	114,220	173,211	40,000	35,000
94	Standby Service Revenues				
95	Water Reimbursements		936,802		
96	Water Tap Fees	75,693	48,387	75,000	75,000
97	Sewer Reimbursements		37,382		
98	Sewer Tap Fees	5,025	8,722		
	Total	922,677	1,948,273	886,000	903,000
<b>Public Works Street Fees</b>					
100	Revenue - Contract Work for Others	161,076	64,339	128,033	133,555
101	Total	161,076	64,339	128,033	133,555
<b>Transit Fees</b>					
102	Dial-A-Ride Passenger Fares	135,720	168,936	185,000	199,000
103	Total	135,720	168,936	185,000	199,000
<b>Park and Recreation Fees</b>					
104	Revenue from Playgrounds	150,037	161,471	171,159	181,429
105	Revenue from Youth/Teen Sports	40,959	42,825	45,395	48,118
106	Revenue - Indoor/Outdoor Activities	13,201	15,769	16,715	17,718
107	Revenue from Aquatics	57,442	72,709	77,072	81,696
108	Revenue from Adult Sports	74,680	65,258	69,173	73,324
109	Revenue from Specialty Classes	19,788	22,853	24,224	25,677
110	BOBS Reimbursements	41,903	26,497	28,087	29,772
111	Revenue from Lodi Lake Park	62,182	61,533	65,225	69,139
112	Other Park Fees	3,894	10,730	11,374	12,056
113	Rent - Park & Recreation Facilities	73,419	79,510	79,510	84,281
114	Camp Hutchins Fees	187,393			
115	Park Maintenance - LUSD				
116	Revenue - Contract Work for Others				
117	Total	724,898	559,156	587,934	623,210

**1999-01 FINANCIAL PLAN AND SUMMARY**

**REVENUES BY MAJOR CATEGORY AND SOURCE**

		1997-98	1998-99	1999-00	2000-01
		Actual	Actual	Revised Budget	Budget
<b>Community Center Fees</b>					
118	Swimming	51,438	57,154	60,583	64,218
119	Rents	45,483	126,792	142,720	151,284
120	Other Fees	35,368	51,469	54,558	57,831
121	Total	<u>132,289</u>	<u>235,415</u>	<u>257,861</u>	<u>273,333</u>
<b>Community Development Fees</b>					
123	Plan Check Fees	219,384	298,389	316,292	335,269
124	Inspection/Reinspection Fees				
125	Planning Fees	42,752	55,070	58,374	61,877
126	Total	<u>262,136</u>	<u>353,459</u>	<u>374,666</u>	<u>397,146</u>
<b>Public Works Engineering Fees</b>					
127	Engineering Fees	99,826	87,523	92,774	98,340
128	Development Impact Fees	2,020,547	3,031,246	2,978,000	1,773,000
129	Special Inspections	3,935	5,120	5,427	5,753
130	Plans & Specs	8,034	5,678	6,019	6,380
131	Engineering Inspections	60,518	98,604	104,521	110,792
132	Total	<u>2,192,860</u>	<u>3,228,171</u>	<u>3,186,740</u>	<u>1,994,265</u>
<b>Administrative Fees</b>					
	Late Payment - Utility Billing	482,993	592,423	639,817	691,002
134	Utility Connections	14,628	14,302	15,160	16,069
135	Photocopy Charges	4,648	767	813	861
136	Returned Check Charge	13,479	19,010	20,531	21,763
137	Total	<u>515,748</u>	<u>626,501</u>	<u>676,320</u>	<u>729,695</u>
<b>Benefit and Insurance Fees</b>					
138	COBRA Admin Fee	231			
139	Medical Care	1,421,853	1,370,708	1,582,000	1,583,000
140	Retiree's Medical Care	85,694	69,200	312,000	312,000
141	Medical Co Pay	9,050	2,340	1,500	1,500
142	Dental Insurance	294,278	279,057	293,000	311,000
143	Vision Care	66,389	63,904	77,000	71,000
144	Chiropractic	31,456	29,619	39,000	40,000
145	Life Insurance	33,934	32,899	30,000	30,000
146	Accidental Death Insurance	5,632	2,346	11,000	12,000
147	Unemployment Insurance	46,286	46,079	46,000	46,000
148	Long Term Disability	28,570	28,350	110,000	110,000
149	Medical Insurance (COBRA Premium)	10,181			
150	Dental Insurance (COBRA Premium)	1,885	668	1,000	1,000
151	Vision Insurance (COBRA Premium)	566	63		
152	Chiropractic Ins (COBRA Premium)	117			
153	Employee Assistance Program (COBRA)	16			
154	Flexible Spending Accounts	12,236		2,000	2,000
155	Total	<u>2,048,378</u>	<u>1,925,240</u>	<u>2,504,500</u>	<u>2,519,500</u>
56	<b>Total Service Fees and Charges</b>	<u><b>50,141,071</b></u>	<u><b>53,795,188</b></u>	<u><b>52,694,740</b></u>	<u><b>52,284,742</b></u>

1999-01 FINANCIAL PLAN AND SUMMARY

REVENUES BY MAJOR CATEGORY AND SOURCE

	1997-98	1998-99	1999-00	2000-01	
	Actual	Actual	Revised Budget	Budget	
<b>OTHER REVENUE</b>					
157	Damage to Property Reimbursements	8,555	15,262	16,000	16,000
158	Donations	197,147	176,352	20,000	20,000
159	Library Fines, Fees & Gifts	60,914	59,444	64,200	69,336
160	Donations	6,619	3,385	6,000	6,000
161	Revenues NOC	820,539	832,352	277,000	285,000
162	Reimbursable Charges (Work-Others)	1,534	4,801	2,000	2,000
163	Debt Service - Revenue by Transfer	9,717			
164	Extra Refuse	5,076			
165	<b>Total Other Revenue</b>	<u>1,110,101</u>	<u>1,091,595</u>	<u>385,200</u>	<u>398,336</u>
166	<b>REVENUE TOTAL</b>	<u>79,547,379</u>	<u>88,047,575</u>	<u>84,431,888</u>	<u>86,626,337</u>

## **OPERATING BUDGET by ACTIVITY**

**Public Safety**  
**Public Utilities**  
**Transportation**  
**Leisure, Cultural & Social Services**  
**Community & Economic Development**  
**General Government**

**1999-01 FINANCIAL PLAN AND SUMMARY**

**OPERATING BUDGET BY ACTIVITY**

	1997-98	1998-99	1999-00	2000-01	
	Actual	Actual	Revised Budget	Budget	
<b>Public Safety</b>					
Police Protection					
1	Police Administration	861,447	908,845	892,690	747,600
2	Police Operations	4,523,689	4,528,306	4,587,385	4,031,900
3	Police Investigations	2,103,325	2,092,868	2,313,405	3,157,355
4	Animal Shelter	104,154	91,956	123,385	117,780
Fire Safety					
5	Fire Administration	2,937,320	3,128,535	275,735	298,580
6	Fire Life and Safety	193,667	197,860	203,900	223,795
7	Emergency Services			2,968,760	3,219,480
8	Training	80,698	65,737	168,120	180,350
9	Support Services	91,235	82,594	78,475	91,900
Other Safety Services					
10	Graffiti Abatement	12,265	27,924	37,380	46,260
11	<b>Total Public Safety</b>	<u>10,907,800</u>	<u>11,124,626</u>	<u>11,649,235</u>	<u>12,115,000</u>
<b>Public Utilities</b>					
Water Utility Services					
12	Water	4,149,465	3,298,250	2,595,825	2,710,245
Wasterwater Utility Services					
13	Wastewater	2,740,734	2,793,404	3,302,060	3,387,470
Electric Utility Services					
14	Electrical	9,124,707	10,611,677	10,739,310	11,144,625
15	<b>Total Public Utilities</b>	<u>16,014,906</u>	<u>16,703,331</u>	<u>16,637,195</u>	<u>17,242,340</u>
<b>Transportation</b>					
Streets and Flood Control					
16	Street Maintenance	1,594,424	1,565,793	1,310,265	1,378,200
17	Street Trees	161,372	147,559	140,090	143,305
18	Street Cleaning	164,152	202,890	219,205	245,320
19	Parking Lot Maintenance	5,336	4,003	5,825	5,825
20	Storm Drains	204,207	222,358		
Transit					
21	Transit	1,100,634	1,228,290	1,443,340	1,516,810
22	<b>Total Transportation</b>	<u>3,230,125</u>	<u>3,370,893</u>	<u>3,118,725</u>	<u>3,289,460</u>
<b>Leisure, Cultural &amp; Social Services</b>					
Parks and Recreation					
23	Parks and Recreation Commission	3,558	3,029	4,950	3,950
24	Parks and Recreation Administration	631,491	689,380	749,920	783,660
Recreation Division					
25	Youth/Teen Sports	114,619	124,025	153,915	168,970
26	Indoor/Outdoor Activities	22,091	22,942	31,305	38,920
27	Aquatics	116,037	101,458	99,060	103,120
28	Adult Sports	56,305	62,983	51,915	54,340
29	LUSD Healthy Start	17,931	11,948	18,000	18,000
30	Concessions	25,390	30,684	22,920	22,920
Parks Division					
31	Lodi Lake Park	143,662	158,992	164,975	112,120
32	Other Parks	480,956	453,014	506,640	583,295
33	Park Operations	53,333	50,215	82,680	112,385
34	Equipment Maintenance	120,251	117,982	117,185	124,800
35	Parks - Sports Facility Maintenance	387,937	380,546	424,115	415,260

1999-01 FINANCIAL PLAN AND SUMMARY

OPERATING BUDGET BY ACTIVITY

	1997-98	1998-99	1999-00	2000-01	
	Actual	Actual	Revised Budget	Budget	
<b>Cultural Services</b>					
36	Library Board	2,749	3,529	5,000	5,000
37	Library	962,858	1,026,139	1,068,785	1,117,525
38	Cultural Activities - Community Center	624,183	748,672	853,405	921,045
<b>Social Services</b>					
39	Camp Hutchins	193,127			
40	<b>Total Leisure, Cultural &amp; Social Services</b>	<u>4,092,569</u>	<u>4,144,600</u>	<u>4,524,025</u>	<u>4,755,740</u>
<b>Community &amp; Economic Development</b>					
<b>Planning</b>					
41	Community Development Commissions	4,226	5,120	10,765	11,610
42	Current and Advanced Planning	369,443	369,350	376,450	474,120
<b>Construction Development</b>					
43	Code Enforcement	130,446	143,735	163,290	195,305
44	Building and Safety	525,530	474,674	488,040	507,860
45	Engineering	891,573	878,417	963,805	1,015,125
<b>Economic Development</b>					
46	Community Promotion	150,249	247,163	251,350	323,145
47	Economic Development	242,729	90,930	138,350	159,225
48	<b>Total Community &amp; Economic Development</b>	<u>2,314,196</u>	<u>2,209,390</u>	<u>2,392,050</u>	<u>2,686,390</u>
<b>General Government</b>					
<b>Legislation and Policy</b>					
49	City Council	112,758	117,486	92,015	94,090
<b>General Administration</b>					
50	City Manager	395,254	333,074	328,030	368,955
51	Public Works Administration	321,681	290,744	304,485	391,085
<b>Legal Services</b>					
52	City Attorney	278,419	261,451	282,085	302,070
<b>City Clerk Services</b>					
53	City Council Protocol		2,116	21,000	22,000
54	Records Administration	221,162	208,397	207,615	222,420
55	Election Administration	1,703	22,306	2,805	25,400
<b>Administrative Services</b>					
56	Human Resources Administration	269,316	285,536	344,975	405,035
57	Risk Management	80,153	90,236	128,800	108,845
58	Information Systems	516,223	582,643	792,380	717,665
59	Finance Administration	276,850	295,117	263,370	277,730
60	Accounting Services	362,083	365,083	457,870	476,155
61	Revenue Services	559,541	586,365	702,625	746,915
62	Purchasing	254,545	216,045	263,430	275,100
<b>Organizational Support Services</b>					
63	Field Services	309,179	318,730	333,900	344,205
64	Building Maintenance	390,088	403,427	463,600	467,750
65	Equipment Maintenance & Motor Pool	780,179	823,723	925,830	951,205
<b>Non-Departmental Services</b>					
66	City Wide Utilities	701,227	817,719	732,875	754,860
67	General Support	447,365	498,410	397,405	399,905
68	General Liability	394,557	327,299	376,105	387,390
69	Other Insurances	41,839	28,741	45,375	46,575
70	Workers Compensation Charges	841,433	667,425	742,225	763,960
71	Benefits Administration	2,374,929	2,415,404	2,578,675	2,596,985
72	<b>Total General Government</b>	<u>9,930,484</u>	<u>9,957,478</u>	<u>10,787,475</u>	<u>11,146,300</u>
73	<b>TOTAL OPERATING BUDGET</b>	<u><u>46,490,080</u></u>	<u><u>47,510,319</u></u>	<u><u>49,108,705</u></u>	<u><u>51,235,230</u></u>

## **INTERFUND TRANSFERS**

**General Fund  
Library Fund  
Street Fund  
Transportation Fund  
CDBG Fund  
Police Special Revenue Fund  
Capital Outlay Fund  
Equipment Fund  
Debt Service Fund  
Water Fund  
Wastewater Fund  
Electric Fund  
Transit Fund  
Child Care Service Fund  
Benefits Fund  
Self Insurance Fund  
Trust & Agency Fund**

1999-01 FINANCIAL PLAN AND SUMMARY

INTERFUND TRANSACTIONS - OPERATING TRANSFERS

	1997-98	1998-99	1999-00	2000-01
	Actual	Actual	Revised Budget	Budget
<b>GENERAL FUND</b>				
Operating Transfers In				
1		3,147,421	3,020,920	3,148,420
2				50,000
3				91,000
4				50,000
5		982,563	1,004,000	1,004,000
6	4,653,490	61,053		
7	<u>4,653,490</u>	<u>4,191,037</u>	<u>4,024,920</u>	<u>4,343,420</u>
Operating Transfers Out				
8		(101,113)	(269,485)	(269,485)
9		(845,867)	(400,000)	(400,000)
10		(111,025)		(1,500,000)
11	(1,655,100)	(31,000)		
12	<u>(1,655,100)</u>	<u>(1,089,005)</u>	<u>(669,485)</u>	<u>(2,169,485)</u>
13	<u><b>2,998,390</b></u>	<u><b>3,102,032</b></u>	<u><b>3,355,435</b></u>	<u><b>2,173,935</b></u>
<b>LIBRARY FUND</b>				
14	10,000	54,000	96,285	138,285
Operating Transfers Out				
15	(75,000)	(93,000)	(50,000)	(50,000)
16	<u>(75,000)</u>	<u>(93,000)</u>	<u>(50,000)</u>	<u>(50,000)</u>
7	<u><b>(65,000)</b></u>	<u><b>(39,000)</b></u>	<u><b>46,285</b></u>	<u><b>88,285</b></u>
<b>STREET FUND</b>				
Operating Transfers In				
18		125,290	273,070	262,095
19		6,533,511		
20	2,579,057			
21	<u>2,579,057</u>	<u>6,658,801</u>	<u>273,070</u>	<u>262,095</u>
Operating Transfers Out				
22		(245,330)	(278,710)	(291,500)
23		(982,563)	(1,004,000)	(1,004,000)
24	(6,267,521)	(6,692,546)		
25	<u>(6,267,521)</u>	<u>(7,920,439)</u>	<u>(1,282,710)</u>	<u>(1,295,500)</u>
26	<u><b>(3,688,464)</b></u>	<u><b>(1,261,638)</b></u>	<u><b>(1,009,640)</b></u>	<u><b>(1,033,405)</b></u>
<b>TRANSPORTATION DEVELOPMENT ACT FUND</b>				
Operating Transfers In				
27		292,007		
28	-	292,007	-	-
Operating Transfers Out				
29		(49,591)	(58,830)	(60,575)
30		(125,290)		
31		(1,025,400)	(273,070)	(262,095)
32			(783,570)	(805,470)
33	(1,259,799)	(292,381)		
34	<u>(1,259,799)</u>	<u>(1,492,662)</u>	<u>(1,115,470)</u>	<u>(1,128,140)</u>
35	<u><b>(1,259,799)</b></u>	<u><b>(1,200,655)</b></u>	<u><b>(1,115,470)</b></u>	<u><b>(1,128,140)</b></u>

1999-01 FINANCIAL PLAN AND SUMMARY

INTERFUND TRANSACTIONS - OPERATING TRANSFERS

	1997-98	1998-99	1999-00	2000-01
	Actual	Actual	Revised Budget	Budget
<b>CDBG FUND</b>				
Operating Transfers Out				
36 Cost of Services Transactions			(90,000)	(90,000)
37 Total Transfers Out	-	-	(90,000)	(90,000)
38 <b>TOTAL CDBG FUND</b>	<u>-</u>	<u>-</u>	<u>(90,000)</u>	<u>(90,000)</u>
<b>POLICE SPECIAL REVENUE FUND</b>				
39 Operating Transfers In	23,398	99,372		
40 Operating Transfers Out	(30,000)	(180,000)		
<b>CAPITAL OUTLAY FUND</b>				
Operating Transfers In	15,713,366			
41 Total Transfers		2,313,821		
42 General Fund		73,000		1,500,000
43 Public Benefits Fund		150,000		
44 Electric Fund		966,435	350,000	350,000
45 Total Transfers In	<u>15,713,366</u>	<u>3,503,256</u>	<u>350,000</u>	<u>1,850,000</u>
Operating Transfers Out				
46 Cost of Services Transactions				
47 Debt service		(1,286,236)	(1,282,305)	(1,283,745)
48 General Fund		(62,979)		(141,000)
49 Equipment Replacement Fund		(400,000)	(300,000)	(400,000)
50 Total Transfers	<u>(13,716,544)</u>	<u>(1,885,539)</u>	<u>(1,582,305)</u>	<u>(1,824,745)</u>
1 Total Transfers Out	<u>(13,716,544)</u>	<u>(3,634,754)</u>	<u>(1,582,305)</u>	<u>(1,824,745)</u>
52 <b>TOTAL CAPITAL OUTLAY FUND</b>	<u><u>1,996,822</u></u>	<u><u>(131,498)</u></u>	<u><u>(1,232,305)</u></u>	<u><u>25,255</u></u>
<b>EQUIPMENT FUND</b>				
Operating Transfers In				
53 Capital Outlay Fund	455,443	405,173	300,000	400,000
Operating Transfer Out				
54 General Fund contingency				(50,000)
55 Total Transfers In	<u>455,443</u>	<u>405,173</u>	<u>300,000</u>	<u>350,000</u>
56 <b>TOTAL EQUIPMENT FUND</b>	<u><u>455,443</u></u>	<u><u>405,173</u></u>	<u><u>300,000</u></u>	<u><u>350,000</u></u>
<b>DEBT SERVICE FUND</b>				
Operating Transfers In				
57 Capital Outlay Fund	1,448,076	1,282,279	1,282,305	1,283,745
58 Total Transfers In	<u>1,448,076</u>	<u>1,282,279</u>	<u>1,282,305</u>	<u>1,283,745</u>
59 Operating Transfers Out	(387,897)			
60 <b>TOTAL DEBT SERVICE FUND</b>	<u><u>1,060,179</u></u>	<u><u>1,282,279</u></u>	<u><u>1,282,305</u></u>	<u><u>1,283,745</u></u>
<b>WATER FUND</b>				
Operating Transfers In				
61 Total Transfers	<u>40,000</u>	<u>57,094</u>		
62 Total Transfers In	<u>40,000</u>	<u>57,094</u>	-	-
Operating Transfers Out				
63 Cost of Services Transactions		(476,808)	(527,135)	(555,300)
64 General Fund -employee recognition		(524)		
65 Benefits Fund		(5,013)	(12,715)	(12,715)
66 Insurance Funds		(61,314)	(39,350)	(39,350)

1999-01 FINANCIAL PLAN AND SUMMARY

INTERFUND TRANSACTIONS - OPERATING TRANSFERS

	1997-98	1998-99	1999-00	2000-01
	Actual	Actual	Revised Budget	Budget
67 General Fund		(35,529)		
68 Water capital		(40,000)		
69 Total Transfers	<u>(715,538)</u>	<u>(213,013)</u>		
70 Total Transfers Out	<u>(715,538)</u>	<u>(832,201)</u>	<u>(579,200)</u>	<u>(607,365)</u>
71 <b>TOTAL WATER FUND</b>	<u><b>(675,538)</b></u>	<u><b>(775,107)</b></u>	<u><b>(579,200)</b></u>	<u><b>(607,365)</b></u>
<b>WASTEWATER FUND</b>				
Operating Transfers In				
72 Total Transfers	<u>223,792</u>	<u>100,186</u>		
73 Total Transfers In	<u>223,792</u>	<u>100,186</u>	-	-
Operating Transfers Out				
74 Cost of Services Transactions		(383,558)	(418,660)	(441,510)
75 General Fund		(16,336)		
76 General Fund-employee recognition		(560)		
77 Benefits Fund		(5,360)	(13,595)	(13,595)
78 Insurance Funds		(120,768)	(77,015)	(77,015)
79 Sewer capital		(20,000)		
80 Total Transfers	<u>(869,606)</u>	<u>(235,336)</u>		
81 Total Transfers Out	<u>(869,606)</u>	<u>(781,918)</u>	<u>(509,270)</u>	<u>(532,120)</u>
82 <b>TOTAL WASTEWATER FUND</b>	<u><b>(645,814)</b></u>	<u><b>(681,732)</b></u>	<u><b>(509,270)</b></u>	<u><b>(532,120)</b></u>
<b>ELECTRIC FUND</b>				
3 Operating Transfers In		2,991,823		
4 Total Transfers In	-	2,991,823	-	-
Operating Transfers Out				
85 Cost of Services Transactions		(1,813,189)	(1,398,735)	(1,453,415)
86 Benefits Fund		(13,366)	(33,905)	(33,905)
87 Insurance Funds		(401,053)	(304,550)	(304,550)
88 General Fund CIP		(1,087,410)	(350,000)	(350,000)
89 Total Transfers	<u>(2,712,984)</u>	<u>(3,103,371)</u>		
90 Total Transfers Out	<u>(2,712,984)</u>	<u>(6,418,389)</u>	<u>(2,087,190)</u>	<u>(2,141,870)</u>
91 <b>TOTAL ELECTRIC FUND</b>	<u><b>(2,712,984)</b></u>	<u><b>(3,426,566)</b></u>	<u><b>(2,087,190)</b></u>	<u><b>(2,141,870)</b></u>
<b>TRANSIT FUND</b>				
Operating Transfers In				
92 Transportation Development Act		1,025,400	783,570	805,470
93 Total Transfers	<u>1,075,400</u>	<u>1,477,281</u>		
94 Total Transfers In	<u>1,075,400</u>	<u>2,502,681</u>	<u>783,570</u>	<u>805,470</u>
Operating Transfers Out				
95 Cost of Services Transactions		(85,945)	(198,850)	(206,120)
96 Benefits Fund		(4,020)	(10,195)	(10,195)
97 Insurance Fund		(206)	(185)	(185)
98 General Fund		(420)		
99 Total Transfers	<u>(90,591)</u>	<u>(1,138,738)</u>		
100 Total Transfers Out	<u>(90,591)</u>	<u>(1,229,329)</u>	<u>(209,230)</u>	<u>(216,500)</u>
101 <b>TOTAL TRANSIT FUND</b>	<u><b>984,809</b></u>	<u><b>1,273,352</b></u>	<u><b>574,340</b></u>	<u><b>588,970</b></u>
<b>CHILD CARE SERVICE FUND</b>				
102 Operating Transfers Out	<u>(17,952)</u>			
103 Total Transfers Out	<u>(17,952)</u>	-	-	-
104 <b>TOTAL CHILD CARE SERVICE FUND</b>	<u><b>(17,952)</b></u>	<u><b>-</b></u>	<u><b>-</b></u>	<u><b>-</b></u>

1999-01 FINANCIAL PLAN AND SUMMARY

INTERFUND TRANSACTIONS - OPERATING TRANSFERS

	1997-98	1998-99	1999-00	2000-01
	Actual	Actual	Revised Budget	Budget
<b>BENEFITS FUND</b>				
Operating Transfers In				
105		101,113	269,485	269,485
106		13,366	33,905	33,905
107		5,360	13,595	13,595
108		5,013	12,715	12,715
109		5,127		
110		4,020	10,195	10,195
111	150,767			
112	<u>150,767</u>	<u>133,999</u>	<u>339,895</u>	<u>339,895</u>
113	<u><b>150,767</b></u>	<u><b>133,999</b></u>	<u><b>339,895</b></u>	<u><b>339,895</b></u>
<b>SELF INSURANCE FUND</b>				
Operating Transfers In				
114	845,867	845,867	400,000	400,000
115	401,053	401,053	304,550	304,550
116	120,768	120,768	77,015	77,015
117	61,314	61,314	39,350	39,350
118	6,535	6,535		
119	206	206	185	185
120	<u>1,435,743</u>	<u>1,435,743</u>	<u>821,100</u>	<u>821,100</u>
21	<u><b>1,435,743</b></u>	<u><b>1,435,743</b></u>	<u><b>821,100</b></u>	<u><b>821,100</b></u>
<b>TRUST AND AGENCY FUND</b>				
122		18,250		
123	(10,000)	(54,000)	(96,285)	(138,285)
124	<u>(10,000)</u>	<u>(54,000)</u>	<u>(96,285)</u>	<u>(138,285)</u>
125	<u><b>(10,000)</b></u>	<u><b>(35,750)</b></u>	<u><b>(96,285)</b></u>	<u><b>(138,285)</b></u>

**SUMMARY OF SIGNIFICANT EXPENDITURES**  
and  
**STAFFING CHANGES**

**Public Safety**  
**Public Utilities**  
**Transportation**  
**Leisure, Cultural & Social Services**  
**Community & Economic Development**  
**General Government**

1999-01 FINANCIAL PLAN AND SUMMARY

SUMMARY OF SIGNIFICANT EXPENDITURES AND STAFFING CHANGES

	1999-00				2000-01			
	FTE	Requested Cost	FTE	Budget	FTE	Requested Cost	FTE	Budget
<b>Public Safety</b>								
Police Protection								
Police Administration								
		10,000						
Police Operations								
		9,750						
Animal Control								
		8,380		8,380				
Fire Safety								
Fire Support Services								
						5,000		
Emergency Services								
		12,000						
	1	41,500	1	41,500	1	41,500	1	41,500
					1	41,500	1	41,500
						91,000		91,000
						4,500		4,500
<b>Total Public Safety</b>	<b>1</b>	<b>81,630</b>	<b>1</b>	<b>49,880</b>	<b>2</b>	<b>183,500</b>	<b>2</b>	<b>178,500</b>
<b>Public Utilities</b>								
Water/Wastewater Utility Services								
	3	204,350	2	127,880		(6,000)		
						64,000		64,000
Electric Utility Services								
Policy, Legislative & Regulatory								
	1	30,520						
		125,000		125,000				
Electrical Engineering & Operations								
						9,765	1	9,765
	1	36,400	1	36,400		(4,345)		(4,345)
		20,840				(2,840)		
		15,000		7,500				7,500
		9,000		9,000				
		12,000						
		11,000		11,000				
Business Planning & Marketing								
		50,000		10,000				
Electric Construction & Maintenance								
		130,770		130,770		3,930		
	2	101,540	1	offset		1,070		offset
		377,135						
		55,740						55,740
Substations & Systems								
		10,000						
		20,000						20,000
<b>Total Public Utilities</b>	<b>7.00</b>	<b>1,209,295</b>	<b>4.00</b>	<b>457,550</b>		<b>65,580</b>	<b>1</b>	<b>152,660</b>

1999-01 FINANCIAL PLAN AND SUMMARY

SCHEDULE OF SIGNIFICANT EXPENDITURES AND STAFFING CHANGES

	1999-00				2000-01			
	FTE	Requested Cost	FTE	Budget	FTE	Requested Cost	FTE	Budget
<b>Transportation</b>								
Streets and Flood Control								
Hire Downtown Cleanup laborer	0.25	2,620	0.25	2,620				
Hire Clean-up truck laborer	1	32,475						
<b>Total Transportation</b>	<b>1.25</b>	<b>35,095</b>	<b>0.25</b>	<b>2,620</b>				
<b>Leisure, Cultural &amp; Social Services</b>								
Parks and Recreation								
Parks and Recreation Administration								
Connect computer workstations		8,000		8,000				
Hire Administrative Asst.					1	54,000	1	54,000
Program Activities Coordinator	1	41,165	0.5	15,000				
Purchase office chairs		4,400						
Upgrade activity brochure		9,905						
Hire Part time CAD operator		10,495				(3,855)		
Recreation Division								
Aquatics								
Purchase Pool slide		5,500		5,500				
Purchase Inflatable water feature						3,500		
Youth Sports								
Increase funds for youth activities		14,455		14,455				
Purchase Portable scoreboards		4,000		4,000				
Sports Facilities								
Purchase Fence material		4,900		4,900				
Additional PT laborer hours		26,035		25,000		27,380		
Parks Division								
Lodi Lake Park								
Special events funding		offset		offset				
Hire P/T Laborer - irrigation installer		11,405		11,405				
Park Maintenance								
Hire Laborer					1	31,390	1	31,390
Hire P/T Laborer		13,415		13,415				
Increase part time hours		13,050						
Equipment Maintenance								
Hire Part time assistant		3,650		3,650				
After School Program								
Increase part time funding		8,710		8,710				
Extend operation to before school		offset		offset				
Community Center								
Community Center Administration								
Box office staffing		offset		offset				
Hire Part time intern		5,905		5,905				
Increase part time Adm Clerk hours		16,200						
Senior Information Center								
Hire Part time intern		6,910		6,910				
Swimming Pool								
Hire Aquatics Supervisor	1	8,000	1	8,000				

1999-01 FINANCIAL PLAN AND SUMMARY

SUMMARY OF SIGNIFICANT EXPENDITURES AND STAFFING CHANGES

	1999-00				2000-01			
	FTE	Requested Cost	FTE	Budget	FTE	Requested Cost	FTE	Budget
<b>Hutchins Street Square Maintenance</b>								
Refinish wood floor - Kirst Hall		12,000						12,000
Replace wood columns		5,250						
Remove alders		5,000		5,000				
Increase janitorial supplies funding		11,020		11,020				
Replace rental tables		11,990		5,995				5,995
Increase fund for sublet services		13,180		13,180				
Hire Park Maintenance Worker	1	34,145						
Hire Building Maintenance Worker	1	32,975	1	32,975		4,085		
Fund Bi weekly in house newsletter		5,720						
<b>Social Services</b>								
<b>Library</b>								
Increase part time staffing pool		15,150		15,150				
Hire p/t Adm Clerical Asst						17,350		17,350
Hire Part time Librarian Reference		19,800						
Hire Part time Librarian Childrens		19,100						
<b>Total Leisure, Cultural &amp; Social Ser</b>	<b>4.0</b>	<b>401,430</b>	<b>2.5</b>	<b>218,170</b>	<b>2</b>	<b>133,850</b>	<b>2</b>	<b>120,735</b>
<b>Community &amp; Economic Development</b>								
<b>Community Improvement</b>								
Hire Full time Administrative Clerk II	0.5	20,210					0.5	20,210
Purchase office system furniture		7,500		7,500				
<b>Economic Development</b>								
Strategic & Marketing Plans		32,500		15,000				15,000
Increase Partnership funding						10,000		10,000
<b>Community &amp; Econ Dev</b>	<b>0.5</b>	<b>60,210</b>		<b>22,500</b>		<b>10,000</b>	<b>0.5</b>	<b>45,210</b>
<b>General Government</b>								
<b>General Administration</b>								
<b>Public Works Administration</b>								
Hire full time Administrative Clerk I/II	0.5	15,450					0.5	15,450
Hire Volunteer Coordinator	1	46,150				(2,150)		
Fund Solid Waste contract		2,000		2,000		45,000		45,000
<b>Administrative Services</b>								
<b>Human Resources</b>								
Hire Administrative Clerk II					0.5	10,315	0.5	10,315
Consulting Services		20,000		20,000				
Citywide training program		10,850		10,850		37,500		37,500
<b>HR Risk Management</b>								
Injury & Illness Program		25,000		25,000				
Property Valuation		7,875		7,875				
<b>Community Promotion</b>								
Increase funds-Visitor Bureau						70,000		70,000
<b>Information Systems</b>								
Web page development services		5,000		5,000				
Consulting Services		15,000		15,000				
Purchase Laptops (1 ea yr)		3,000		3,000				
Hire Part time Intern		8,320						8,320
Purchase Help desk software		6,000		6,000		(4,800)		

1999-01 FINANCIAL PLAN AND SUMMARY

SUMMARY OF SIGNIFICANT EXPENDITURES AND STAFFING CHANGES

	1999-00				2000-01			
	FTE	Requested Cost	FTE	Budget	FTE	Requested Cost	FTE	Budget
WAN Internet Service Provider funding		9,600		9,600				
City Clerk								
Municipal Code Book codification						5,000		5,000
Cost of election - increase						7,795		7,795
Continuing Ed for Public Officials		4,340		4,350				
Finance Revenue Division								
Hire full time Account Clerk	1	17,605	1	17,605	0.5	20,000	0.5	20,000
Organizational Support Services								
Finance Field Services								
Purchase cellular phones		1,630		1,630		(1,285)		(285)
Hire Lead Meter reader	0.5	17,395						
Fleet Services								
Hire Parts Clerk	0.5	14,845	0.5	14,845		1,580		1,580
Hire Fleet Services Worker					1	38,230		-
<b>Total General Government</b>	<b>3.5</b>	<b>230,060</b>	<b>1.5</b>	<b>142,755</b>	<b>2</b>	<b>227,185</b>	<b>1.5</b>	<b>220,675</b>
<b>TOTAL OPERATING BUDGET</b>	<b>17.25</b>	<b>2,017,720</b>	<b>9.25</b>	<b>893,475</b>	<b>6.0</b>	<b>620,115</b>	<b>7.50</b>	<b>699,280</b>

FUNDING SOURCES:

General Fund	9.0	673,405	5.25	372,280	6.0	407,435	6.0	399,520
Fire Impact Funds						91,000		91,000
Transportation Fund	1.3	35,095		2,620				
Library Fund		54,050		15,150		17,350		17,350
CDBG		13,000		13,000				
General Liability fund		32,875		32,875		-		
Water Fund	1.5	102,175	1	63,940		1,688		4,688
Wastewater Fund	1.5	102,175	1	63,940		65,688		68,688
Electric Fund	4.0	1,004,945	2.0	329,670		36,955	2	118,035
	<b>17.3</b>	<b>2,017,720</b>	<b>9.25</b>	<b>893,475</b>	<b>6.0</b>	<b>620,115</b>	<b>7.50</b>	<b>699,280</b>

**CAPITAL BUDGET DETAIL**

by  
**MISSION**

**Public Safety**  
**Public Utilities**  
**Transporation**  
**Leisure, Cultural & Social Services**  
**Community & Economic Development**  
**General Government**

1999-01 FINANCIAL PLAN AND SUMMARY

CAPITAL BUDGET DETAIL BY MISSION

	1999-00 Requested Cost	Budget	2000-01 Requested Cost	Budget
<b>Public Safety</b>				
Police Protection				
Public Safety Build Remodel Phase I	2,395,000	2,000,000	14,709,000	1,500,000
Police Operations				
Auto dialer computer system	71,950			
Radio channel voting site	14,300	14,300		
State Crime Lab - DOJ fees	94,160			
Fire Department				
Fire Station #4				
Support Services				
Purchase Foam dispensing unit				12,000
<b>Total Public Safety</b>	<u>2,575,410</u>	<u>2,014,300</u>	<u>14,709,000</u>	<u>1,512,000</u>
<b>Public Utilities</b>				
Water Utility Services				
Water				
Water System Capital Expansion	75,000	75,000	75,000	75,000
Water System Capital Maint	45,000	45,000	310,000	310,000
Purchase water valve exciser	5,070			5,070
Purchase 4" trailer mounted vac sys			36,640	
Water Distribution system study	45,000	45,000		
Wastewater Utility Services				
Collection System Capital Maint	395,000	395,000	535,000	535,000
Wastewater - White Slough Improvements	152,000	152,000	214,000	214,000
Headworks Improve				
Sludge Pump Replace				
Grinder Installation				
Tailwater System Imp				
Roadway Improvements				
Pond Recircle Pumps				
Variable Freq Drive Repl				
Digester Cleaning				
Electric Utility Services				
Municipal Service Center expansion	120,000	120,000	4,900,000	4,900,000
Electrical Engineering & Operations				
SCADA & UPS systems replace	215,000	215,000		
Wathour meter test system replace	40,000	40,000		
Design software	40,000	40,000	40,000	40,000
Electric Construction & Maintenance				
Line Extensions	716,200	716,200	722,600	722,600
Distribution System Improv Dusk/Dawn	1,512,200	1,512,200	912,200	912,200
High Voltage Protection	330,000	330,000	1,900,000	1,900,000
Substations & Systems				
Harmonics analyzer	22,000	22,000		
<b>Total Public Utilities</b>	<u>3,712,470</u>	<u>3,707,400</u>	<u>9,645,440</u>	<u>9,613,870</u>

**1999-01 FINANCIAL PLAN AND SUMMARY**

**CAPITAL BUDGET DETAIL BY MISSION**

	<b>1999-00</b>		<b>2000-01</b>	
	<b>Requested</b>	<b>Budget</b>	<b>Requested</b>	<b>Budget</b>
	<b>Cost</b>		<b>Cost</b>	
<b>Transportation</b>				
Streets and Flood Control				
Streets Division				
Computerized sign making system			26,000	
Sidewalk sweeper	30,000	30,000		
Pavement management software	20,000	20,000		
Update distribution sys on oil truck	20,750	20,750		
Mistletoe removal			36,000	36,000
Tree Inventory implementation	31,000	31,000		
Safety pruning trees - North School	31,200	31,200		
Tree planting - Hutchins St Median	39,300			39,300
Tree removal/plant S Central St			19,175	19,175
Downtown Improvements	707,000	707,000	275,000	275,000
Downtown Street Improvements				
Street Lighting				
Landscaping & Pedestrian amenities				
Street Maintenance				
Misc traffic control improvements	20,000	20,000	20,000	20,000
Signal lamp conversions to LED	160,000	160,000		
New traffic signal installations	120,000			120,000
Upgrades to existing traffic signals	75,000	75,000	75,000	75,000
Misc street & sidewalk improvements	50,000	50,000	50,000	50,000
Misc curb & gutter improvements	10,000	10,000	10,000	10,000
Misc Bicycle Transportation impr	15,000	15,000	15,000	15,000
Handicap ramp retrofit program	50,000	50,000	100,000	100,000
Beckman Rd reconstruction	835,000	835,000		
Stockton St reconstruction	763,000	763,000		
Lodi Ave track removal	930,000	930,000		
Misc overlays			750,000	750,000
Major Street Expansion				
Lower Sacrament Rd Kettleman/Taylor	115,000	115,000		
Lower Sac Rd Taylor/Turner const	500,000	500,000	4,322,000	4,322,000
Guild Ave extension	1,200,000	1,200,000		
Misc widening	30,000	30,000	30,000	30,000
Transit				
Park & Ride Parking Structure				
Design	200,000	200,000		
Construction	3,800,000	3,800,000		
<b>Total Transportation</b>	<b>9,752,250</b>	<b>9,592,950</b>	<b>5,728,175</b>	<b>5,861,475</b>
<b>Leisure, Cultural &amp; Social Services</b>				
<b>Parks and Recreation</b>				
Parks & Recreation Capital	150,000	150,000	150,000	150,000
Safety pruning - Lawrence Park (39,300)				
Safety pruning - Legion Park (13,600)				
Salas Park backstop (30,000)				
Lodi Lake nature fence (15,000)				

1999-01 FINANCIAL PLAN AND SUMMARY

CA L BUDGET DETAIL BY MISSION

	1999-00 Requested Cost	City Manager Recommended	2000-01 Requested Cost	City Manager Recommended	Comments
Grape Bowl Mster Plan			30,000	30,000	CDBG
Outdoor Skate Park			300,000	300,000	
Replace copier (20,500)	20,500	20,500			
Replace duplicator (10,200)		10,200	10,200		can defer for year
Playgrounds P & R	50,000	50,000			CDBG
Playgrounds schools			50,000	50,000	
Cultural Services					
Community Center					
Purchase of new copy machine	10,210	10,210			GF Equip
Library	50,000	50,000	100,000	100,000	Lib Trust
Self service check out station (36,000)					
Remodel - computer room (32,000)					
Computer lab for public use (56,000)					
Upgrade computer system (100,000)					
Develop remodel plan (150,000)					
<b>Total Leisure, Cultural &amp; Social Services</b>	<b>280,710</b>	<b>290,910</b>	<b>640,200</b>	<b>630,000</b>	
<b>Community &amp; Economic Development</b>					
Community Development					
Administration					
Copier			10,000		contingent funds used
Redevelopment Agency	100,000	100,000			GF F/B
<b>Total Community &amp; Economic Development</b>	<b>100,000</b>	<b>100,000</b>	<b>10,000</b>	<b>-</b>	
<b>General Government</b>					
Legislation and Policy					
Administration					
All Veterans Monument			450,000	450,000	offset by donations
Public Works Administration					
Copier			10,000		contingent funds used
Administrative Services					
City Clerk					
Fortis imaging software	50,000	80,000	30,000		GF
Imaging - conversion	15,000	15,000			GF
Copier			31,500		
Information Systems					
Telephone System Upgrade	180,000	180,000			Equip, Elec L/T, W, WW,
JD Edwards implementation	200,000	200,000	200,000	200,000	Elec L/T, W, WW
Finance Administration					
Photocopier replacement	9,000	9,000			GF Equip
Mail processor machine			15,235		contracted out
Organizational Support Services					
Public Works Facilities Services					
HVAC replacement - Finance Dept	23,000				pending efficiency study
Roof Replacement - Fire Station #3	24,100	24,100			GF
Roof Replacement - White Slough			45,000	45,000	
Roof Replacement - Various			100,000		
Roof Replacement - MSC	151,000			151,000	
<b>Total General Government</b>	<b>652,100</b>	<b>508,100</b>	<b>881,735</b>	<b>846,000</b>	
<b>TOTAL CAPITAL BUDGET</b>	<b>17,072,940</b>	<b>16,213,660</b>	<b>31,614,550</b>	<b>18,463,345</b>	

999-01 FINANCIAL PLAN AND SUMMARY

CAI BUDGET DETAIL BY MISSION

	1999-00 Requested Cost	City Manager Recommended	2000-01 Requested Cost	City Manager Recommended	Comments
<b>FUNDING SOURCES:</b>					
Gen Fund Fund Balance		1,500,000			
GENERAL FUND - CAPITAL		662,000			
GENERAL FUND -EQUIP REPL		-			
LIBRARY Trust		50,000			
Financing		-			
CDBG GRANT FUND		251,000			
MEASURE K GRANT		-			
MEASURE K -MAINT		5,398,000			
STREET TDA		94,475			
IMPACT FEE FUNDS		30,000			
FEDERAL		75,000			
FTA FUND		-			
ELECTRIC FUND		3,340,000			
ELECTRIC FUND-LONG-TERM		5,363,800			
WATER FUND		355,070			
WATER IMF		135,000			
WASTEWATER FUND		834,000			
SEWER IMF		60,000			
TRANSIT TDA		15,000			
Donations		300,000			
TOTAL		<u>18,463,345</u>			

**REGULAR POSITIONS**

by

**DEPARTMENT**

**City Manager**

**City Attorney**

**City Clerk**

**Community Center**

**Community Development**

**Economic Development**

**Electric Utility**

**Finance Department**

**Fire Department**

**Human Resources**

**Library**

**Parks & Recreation**

**Police Department**

**Public Works**

1999-01 FINANCIAL PLAN AND BUDGET

REGULAR POSITIONS BY DEPARTMENT

	1997-98	1998-99	1999-00	2000-01
	Actual	Budget	Budget	Budget
<b>CITY MANAGER</b>				
Administrative Assistant to City Manager	1.0	1.0	1.0	1.0
City Manager	1.0	1.0	1.0	1.0
Deputy City Manager	1.0	1.0	1.0	1.0
Data Processing Manager	0.0	1.0	1.0	1.0
Data Processing Operations Specialist	0.0	1.0	1.0	1.0
Information Systems Manager	1.0	1.0	1.0	1.0
Information Systems Coordinator	1.0	1.0	1.0	1.0
Network Administrator	0.0	1.0	1.0	1.0
Programmer Analyst	0.0	1.0	1.0	1.0
Secretary to the City Manager	1.0	1.0	1.0	1.0
Senior Programmer Analyst	1.0	1.0	1.0	1.0
	<u>7.0</u>	<u>11.0</u>	<u>11.0</u>	<u>11.0</u>
<b>CITY ATTORNEY</b>				
Deputy City Attorney I/II	1.0	1.0	1.0	1.0
City Attorney	1.0	1.0	1.0	1.0
Legal Secretary	1.0	1.0	1.0	1.0
	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>
<b>CITY CLERK</b>				
City Clerk	1.0	1.0	1.0	1.0
Deputy City Clerk	1.0	1.0	1.0	1.0
Administrative Clerk I/II	1.0	1.0	1.0	1.0
	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>
<b>COMMUNITY CENTER</b>				
Acquatics Supervisor	0.0	0.0	1.0	1.0
Arts Coordinator	1.0	1.0	1.0	1.0
Building Maintenance Worker	0.0	0.0	1.0	1.0
Camp Hutchins Day Care Teacher	1.0	1.0	1.0	1.0
Community Center Director	1.0	1.0	1.0	1.0
Department Secretary	1.0	1.0	1.0	1.0
Laborer/Maint Wkr I/II	1.0	1.0	1.0	1.0
Sr Building Maintenance Worker	1.0	1.0	1.0	1.0
Senior Service Coordinator	1.0	1.0	1.0	1.0
	<u>7.0</u>	<u>7.0</u>	<u>9.0</u>	<u>9.0</u>
<b>COMMUNITY DEVELOPMENT</b>				
Administrative Clerk I/II	1.0	1.0	1.0	2.0
Administrative Clerk III	1.0	1.0	1.0	1.0
Building Inspector I/II	3.0	3.0	3.0	3.0
Chief Building Inspector	1.0	1.0	1.0	1.0
City Planner	0.0	1.0	1.0	1.0
Community Development Director	1.0	1.0	1.0	1.0
Community Improvement Officer	1.0	1.0	1.0	1.0
Community Improvement Manager	1.0	1.0	1.0	1.0
Department Secretary	1.0	1.0	1.0	1.0
Junior/Assistant/Associate Planner	2.0	2.0	2.0	2.0
Senior Building Inspector	1.0	1.0	1.0	1.0
Senior Planner	1.0	1.0	1.0	1.0
	<u>41.0</u>	<u>15.0</u>	<u>15.0</u>	<u>16.0</u>

1999-01 FINANCIAL PLAN AND BUDGET

REGULAR POSITIONS BY DEPARTMENT

	1997-98	1998-99	1999-00	2000-01
	Actual	Budget	Budget	Budget
<b>ECONOMIC DEVELOPMENT</b>				
Economic Development Coordinator	1.0	1.0	1.0	1.0
	1.0	1.0	1.0	1.0
<b>ELECTRIC UTILITY DEVELOPMENT</b>				
Administrative Clerk I/II	1.0	1.0	3.0	3.0
Construction/Maint Supervisor	1.0	1.0	1.0	1.0
Department Secretary	1.0	1.0	1.0	1.0
Manager Business Plan & Marketing	1.0	1.0	1.0	1.0
Manager Electric Services	1.0	1.0	1.0	1.0
Electric Apparatus Mechanic	1.0	1.0	1.0	1.0
Electric Foreman/Forewoman	3.0	3.0	3.0	3.0
Electric Lineman/Linewoman	8.0	8.0	9.0	9.0
Electric Meter Technician	1.0	1.0	1.0	1.0
Electric System Supervisor	1.0	1.0	1.0	1.0
Electric Troubleshooter	2.0	2.0	2.0	2.0
Electric Utility Director	1.0	1.0	1.0	1.0
Electric Utility Rate Analyst	1.0	1.0	1.0	1.0
Electric Utility Superintendent	1.0	1.0	1.0	1.0
Electrical Drafting Technician	1.0	1.0	1.0	1.0
Electrical Engineer	1.0	1.0	1.0	1.0
Electrical Estimator	2.0	2.0	2.0	3.0
Electrical Technician	2.0	2.0	2.0	2.0
Electrician	2.0	2.0	2.0	2.0
Manager, Rates & Resources	1.0	1.0	1.0	1.0
Manager Engineering & Operations	1.0	1.0	1.0	1.0
Metering Electrician	1.0	1.0	1.0	1.0
Senior Electric Utility Rate Analyst	1.0	1.0	1.0	1.0
Senior Electrical Estimator	1.0	1.0	1.0	1.0
Senior Electrical Troubleshooter	1.0	1.0	1.0	1.0
Utility Mgmt Administrator	1.0	1.0	0.0	0.0
Utility Operations Supervisor	1.0	1.0	1.0	1.0
Utility Service Operator I/II	3.0	3.0	3.0	3.0
Utility Service Operator I/II - Relief	1.0	1.0	1.0	1.0
	44.0	44.0	46.0	47.0

only three positions will be filled at any one time

**FINANCE DEPARTMENT**

Account Clerk	9.0	9.0	11.0	12.0
Accountant I/II	1.0	2.0	2.0	2.0
Accounting Manager	1.0	1.0	1.0	1.0
Account Collector	1.0	1.0	1.0	1.0
Accounting Technician	2.0	2.0	2.0	2.0
Buyer	1.0	1.0	1.0	1.0
Customer Services Supervisor	1.0	1.0	1.0	1.0
Data Processing Manager	1.0	0.0	0.0	0.0
Data Processing Operations Specialist	1.0	0.0	0.0	0.0
Finance Director	1.0	1.0	1.0	1.0
Meter Reader	4.0	4.0	4.0	4.0
Parking Enforcement Assistant	1.0	1.0	1.0	1.0

**1999-01 FINANCIAL PLAN AND BUDGET**

**REGULAR POSITIONS BY DEPARTMENT**

	1997-98	1998-99	1999-00	2000-01
	Actual	Budget	Budget	Budget
Programmer Analyst	1.0	0.0	0.0	0.0
Purchasing Assistant	1.0	1.0	1.0	1.0
Purchasing Officer	1.0	1.0	1.0	1.0
Revenue Manager	1.0	1.0	1.0	1.0
Senior Account Clerk	2.0	2.0	2.0	2.0
Senior Programmer Analyst	1.0	0.0	0.0	0.0
Senior Storekeeper/Buyer	1.0	1.0	1.0	1.0
Storekeeper	1.0	1.0	1.0	1.0
Support Services Supervisor	1.0	1.0	1.0	1.0
	<u>34.0</u>	<u>31.0</u>	<u>33.0</u>	<u>34.0</u>
<b>FIRE DEPARTMENT</b>				
Administrative Clerk III	1.0	1.0	1.0	1.0
Department Secretary	1.0	1.0	1.0	1.0
Fire Administrative Officer	0.0	0.0	0.0	0.0
Fire Battalion Chief	2.0	2.0	3.0	3.0
Fire Captain	9.0	9.0	9.0	9.0
Fire Chief	1.0	1.0	1.0	1.0
Fire Division Chief	3.0	3.0	2.0	2.0
Fire Inspector	1.0	1.0	1.0	1.0
Firefighter I/II/Engineer	30.0	31.0	32.0	34.0
	<u>48.0</u>	<u>49.0</u>	<u>50.0</u>	<u>52.0</u>
<b>HUMAN RESOURCES</b>				
Administrative Clerk I/II	1.0	1.0	1.0	2.0
Human Resources Analyst	1.0	1.0	0.0	0.0
Human Resources Director	1.0	1.0	1.0	1.0
Human Resources Technician	1.0	1.0	1.0	1.0
Risk Manager	1.0	1.0	1.0	1.0
Senior Human Resources Analyst	0.0	0.0	1.0	1.0
	<u>5.0</u>	<u>5.0</u>	<u>5.0</u>	<u>6.0</u>
<b>LIBRARY</b>				
Children's Librarian	1.0	1.0	1.0	1.0
Librarian I/II	2.0	2.0	2.0	2.0
Library Assistant	8.0	8.0	7.0	7.0
Library Services Director	1.0	1.0	1.0	1.0
Senior Library Assistant	1.0	1.0	2.0	2.0
Supervising Librarian	1.0	1.0	1.0	1.0
	<u>14.0</u>	<u>14.0</u>	<u>14.0</u>	<u>14.0</u>
<b>PARKS &amp; RECREATION DEPARTMENT</b>				
Administrative Clerk I/II	1.0	1.0	1.0	2.0
Administrative Clerk III	1.0	1.0	1.0	1.0
Administrative Assistant	0.0	0.0	0.0	1.0
Department Secretary	1.0	1.0	1.0	0.0
Laborer/Park Maintenance Worker I/II	7.0	7.0	7.0	8.0
Park Maintenance Worker III	5.0	5.0	5.0	5.0
Park Project Coordinator	1.0	1.0	1.0	1.0
Parks & Recreation Director	1.0	1.0	1.0	1.0
Parks Naturalist	1.0	0.0	0.0	0.0
Parks Superintendent	43 1.0	1.0	1.0	1.0

**1999-01 FINANCIAL PLAN AND BUDGET**

**REGULAR POSITIONS BY DEPARTMENT**

	1997-98	1998-99	1999-00	2000-01
	Actual	Budget	Budget	Budget
Parks Supervisor	2.0	2.0	2.0	2.0
Program Coordinator	0.0	1.0	1.0	1.0
Recreation Supervisor	4.0	4.0	4.0	4.0
Senior Building Maintenance Worker	1.0	1.0	1.0	1.0
Welder-Mechanic	1.0	1.0	1.0	1.0
	<u>27.0</u>	<u>27.0</u>	<u>27.0</u>	<u>29.0</u>
<b>POLICE DEPARTMENT</b>				
Administrative Assistant	1.0	1.0	0.0	0.0
Animal Control Officer	1.0	1.0	1.0	1.0
Assistant Animal Control Officer	1.0	1.0	1.0	1.0
Community Service Officer	6.0	6.0	4.0	4.0
Department Secretary	1.0	1.0	1.0	1.0
Dispatcher/Jailer	14.0	13.0	15.0	15.0
Lead Dispatcher/Jailer	2.0	4.0	4.0	4.0
Management Analyst II	0.0	0.0	1.0	1.0
Police Captain	2.0	2.0	2.0	2.0
Police Chief	1.0	1.0	1.0	1.0
Police Corporal	6.0	6.0	6.0	6.0
Police Lieutenant	7.0	7.0	7.0	7.0
Police Officer	53.0	53.0	53.0	53.0
Police Records Clerk I/II	5.0	5.0	5.0	5.0
Police Records Clerk III	3.0	3.0	3.0	3.0
Police Sergeant	8.0	8.0	8.0	8.0
Police Volunteer Supervisor	1.0	1.0	1.0	1.0
	<u>112.0</u>	<u>113.0</u>	<u>113.0</u>	<u>113.0</u>
<b>PUBLIC WORKS DEPARTMENT</b>				
<b>ADMINISTRATION</b>				
Administrative Assistant	1.0	1.0	0.0	0.0
Administrative Clerk I/II	1.0	1.0	1.0	2.0
Department Secretary	1.0	1.0	1.0	1.0
Management Analyst II	0.0	0.0	1.0	1.0
Public Works Director	1.0	1.0	1.0	1.0
	<u>4.0</u>	<u>4.0</u>	<u>4.0</u>	<u>5.0</u>
<b>ENGINEERING DIVISION</b>				
City Engineer	1.0	1.0	1.0	1.0
Engineering Technician I/II	1.0	1.0	1.0	1.0
Engineering Technician Supervisor	2.0	2.0	2.0	2.0
Jr/Assistant Engineer/Associate Civil Engineer	4.0	3.0	3.0	3.0
Public Works Inspector I/II	2.0	2.0	2.0	2.0
Senior Civil Engineer	1.0	3.0	2.0	2.0
Senior Engineering Technician	2.0	2.0	2.0	2.0
	<u>13.0</u>	<u>14.0</u>	<u>13.0</u>	<u>13.0</u>
<b>FLEET &amp; FACILITIES</b>				
Administrative Clerk I/II	1.0	1.0	1.0	1.0
Building/Equipment Maintenance Superintendent	1.0	0.0	0.0	0.0
Building Service Worker	2.0	0.0	0.0	0.0
Equipment Service Worker	1.0	1.0	1.0	1.0
Facilities Service Worker	0.0	2.0	2.0	2.0
Fleet Services Supervisor	1.0	1.0	1.0	1.0

1999-01 FINANCIAL PLAN AND BUDGET

REGULAR POSITIONS BY DEPARTMENT

	1997-98	1998-99	1999-00	2000-01
	Actual	Budget	Budget	Budget
Fleet & Facilities Manager	0.0	1.0	1.0	1.0
Heavy Equipment Mechanic	5.0	5.0	5.0	5.0
Lead Equipment Mechanic	1.0	1.0	1.0	1.0
Parts Clerk	0.0	0.0	1.0	1.0
Senior Facilities Services Worker	1.0	1.0	1.0	1.0
Welder-Mechanic	1.0	1.0	1.0	1.0
	<u>14.0</u>	<u>14.0</u>	<u>15.0</u>	<u>15.0</u>
<b>STREETS DIVISION</b>				
Administrative Clerk I/II	1.0	1.0	1.0	1.0
Downtown Cleanup Laborer	0.0	0.0	1.0	1.0
Graffiti Abatement Coordinator	1.0	0.0	0.0	0.0
Laborer/Maintenance Worker I/II	11.0	12.0	12.0	12.0
Street Maintenance Worker III	6.0	7.0	7.0	7.0
Street Superintendent	1.0	1.0	1.0	1.0
Street Supervisor	3.0	3.0	3.0	3.0
Street Sweeper Operator	1.0	0.0	0.0	0.0
Supervising Administrative Clerk	1.0	1.0	1.0	1.0
Tree Operations Supervisor	1.0	1.0	1.0	1.0
	<u>26.0</u>	<u>26.0</u>	<u>27.0</u>	<u>27.0</u>
<b>WATER/WASTEWATER DIVISION</b>				
Assistant Wastewater Treatment Superintendent	1.0	1.0	1.0	1.0
Assistant Water/Wastewater Superintendent	1.0	1.0	1.0	1.0
Chief Wastewater Plant Operator	1.0	1.0	1.0	1.0
Laboratory Services Supervisor	1.0	1.0	1.0	1.0
Laboratory Technician I/II	2.0	2.0	2.0	2.0
Laborer/Maintenance Worker I/II	7.0	7.0	7.0	7.0
Plant & Equipment Mechanic	3.0	3.0	3.0	3.0
Public Works Inspector I/II	0.0	0.0	1.0	1.0
Senior Civil Engineer	0.0	0.0	1.0	1.0
Senior Engineering Technician	0.0	0.0	1.0	1.0
Senior Plant & Equipment Mechanic	2.0	2.0	2.0	2.0
Wastewater Plant Operator I/II	6.0	6.0	6.0	6.0
Wastewater Plant Inspector	2.0	2.0	2.0	2.0
Water Conservation Coordinator	1.0	1.0	1.0	1.0
Water/Wastewater Maintenance Worker III	5.0	5.0	5.0	5.0
Water/Wastewater Superintendent	1.0	1.0	1.0	1.0
Water/Wastewater Supervisor	3.0	3.0	3.0	3.0
	<u>36.0</u>	<u>36.0</u>	<u>39.0</u>	<u>39.0</u>
<b>TRANSPORTATION &amp; COMMUNICATIONS</b>				
Transportation Manager	1.0	1.0	1.0	1.0
	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Total Public Works	<u>94.0</u>	<u>95.0</u>	<u>99.0</u>	<u>100.0</u>
<b>TOTAL REGULAR POSITIONS</b>	<b><u>413.0</u></b>	<b><u>418.0</u></b>	<b><u>429.0</u></b>	<b><u>438.0</u></b>

**APPROPRIATION SPENDING LIMIT**

**2000-01 FINANCIAL PLAN AND BUDGET**

**APPROPRIATIONS SPENDING LIMIT**

**2000-01 APPROPRIATIONS SPENDING LIMIT**

				99-00 Amount
Last Year's Limit				48,787,849
Adjustment Factors				
1	Population %	1.0129		
2	Inflation %	1.0491		
Total Adjustment %				1.0626
Annual Adjustment				3,055,748
Adjustments				None
Total Adjustments				3,055,748
<b>2000-01 APPROPRIATIONS SPENDING LIMIT</b>				<b>51,843,597</b>

**2000-01 APPROPRIATIONS SUBJECT TO LIMITATION**

	2000-01 AMOUNT
PROCEEDS OF TAXES	22,482,923
EXCLUSIONS	-
APPROPRIATIONS SUBJECT TO LIMITATION	22,482,923
CURRENT YEAR LIMIT	51,843,597
OVER(UNDER) LIMIT	(29,360,674)